

SMALL BUSINESS

EXCHANGE

Voice of Small, Emerging Diversity Owned Businesses Since 1984

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California Has Deployed \$42.9 Million To Grow Local Small Businesses

Nationwide, more than \$677 million has been used to leverage private capital through SSBCI

The U.S. Department of the Treasury's State Small Business Credit Initiative (SSBCI) today released a new quarterly report showing that California has deployed \$42.9 million to grow local small businesses through September 2013, one of the highest dollar figures among participating states. States utilize SSBCI funds to attract private lending and investment in small businesses, often by partnering with local community banks.

"These federal funds are allowing small businesses and entrepreneurs to hire new workers, expand their operations, and power the economic recovery across America," said Treasury Under Secretary for Domestic Finance Mary Miller. "By allowing each state to design its own small business support programs to respond to local economic conditions, SSBCI is a key part of the Obama Administration's efforts to provide needed capital to Main Street businesses."

Today's report also demonstrated that the majority of states have accelerated their expenditure, obligation or transfer of SSBCI funds, more than doubling the amount reaching small businesses since the beginning of this year. State-run venture capital programs and lending participation programs have led this trend.

SSBCI recently published its first annual report, which showed that the program had already supported loans and investments to more than 4,600 U.S. small businesses totaling \$1.9 billion nationwide through the end of 2012. By that point, the program had helped small businesses create or save 53,000 jobs and nearly 80 percent of SSBCI loans and investments had gone to businesses with 10 or fewer employees.

SSBCI was created a little more than three years ago, when President Obama signed into law the Small Business Jobs Act of 2010 on September 27, 2010. Through SSBCI, the U.S. Department of the Treasury awarded almost \$1.5 billion to fund programs that support small businesses and small manufacturers. The program is expected to help spur up to \$15 billion in new private sector

lending or investment in small companies by leveraging \$10 in private capital for every dollar of federal support by the program's end.

SSBCI programs fall into five categories: Capital Access Programs, Loan Participation Programs, Collateral Support Programs, Loan Guarantee Programs and Venture Capital Programs. Treasury awarded allocations based on a formula in the Act that considered population and unemployment levels in 2008 and 2009. SSBCI funds are disbursed in three equal installments to each state. Subsequent disbursements are made when states expend 80 percent of their previous installment. Both existing and new state programs are eligible for SSBCI support.

To learn more about the State Small Business Credit Initiative, please visit www.treasury.gov/ssbci. For information on all of Treasury's small business programs, visit www.treasury.gov/smallbusiness.

Source: U.S. Department of Treasury



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San Francisco African American CoC Letter to City of San Francisco

Dear Ms. Kelly,

For several years the San Francisco African American Chamber of Commerce (SFAACC) has advocated for African Americans to have the same opportunity to benefit from San Francisco's lucrative tourism and hospitality industry, as do individuals from around the globe. Unfortunately, due to the lack of leadership of the San Francisco Travel Association (SFTA), the situation has gotten considerably worse, not better.

As you know, the SFAACC has written you, the HRC, the Board of Supervisors and the Mayor regarding African Americans not being included in tourism and hospitality industry jobs in San Francisco. To compound the situation, none of the approximately \$8billion in tourist spending flows into our neighborhoods and most of the hotels have refused to offer contract opportunities to our members.

The SFAACC met with Theresa Sparks, Director of the HRC, on several occasions to express our concerns regarding the tourism industry in general and the SFTA in particular. Ms. Sparks explained that the HRC could act as a "mediator" and agreed to meet with Joe D'Alessandro, President and CEO of SFTA, to discuss our concerns. Ms. Sparks provided me with a report of her meeting with Mr. D'Alessandro — not one of our major issues and concerns was addressed.

It's apparent that the African American community in San Francisco has no advocates in the public sector regarding this

issue. No one seems to want to confront one of the most blatant and visible forms of discrimination affecting African Americans in San Francisco — being shut out of San Francisco's number one industry, tourism. Allow me to share a few facts with you:

- 1. The number of African American owned businesses in San Francisco is a dismal 2.5%.**
- 2. The median income of African American households in San Francisco is \$30,840, just 35% of the median white household at \$89,140.00.**
- 3. 50% of African American children do not graduate from San Francisco high schools.**
- 4. The African American population in San Francisco has dropped from 13.4% in 1970 to less than 4% today — the worst percentage decline of any major American city.**
- 5. We're less than 4% of the general population, yet 54% of San Francisco's jail population is African American.**
- 6. The life expectancy of African Americans living in the Bayview is 14 years less than residents of Russian Hill, Pacific Heights, Nob Hill, etc.**

When it comes to being progressive, talk is cheap. Just take a look at the SFTA's new multi—million dollar video production that promotes San Francisco to the world. Not one single African American is included in the video — anywhere.

From the SFTA's point of view, we should be consoled by the fact that no Hispanics are included in the video either. This video makes a joke out of "the City's great ethnic and cultural diversity" image.

We've had enough of the studies and reports that acknowledge the problems, but do absolutely nothing to solve them. It's time to take action! At our December 5, 2013, board meeting, the Board of Director's of the SFAACC voted to call for a boycott of San Francisco's tourism and hospitality industry.

Beginning January 1, 2014, the boycott will take place in three phases. Phase One will include requesting all African American associations and organizations to not bring any of their meetings, conventions or conferences to San Francisco.

Phase Two will go into effect on February 1, and will include requesting educational organizations to not bring any of their meetings or conventions to San Francisco.

Phase Three will go into effect on March 1, and includes informing legal and medical organizations of the SFAACC boycott and request that they take their meeting and convention business elsewhere.

We also intend to inform Oracle, Macworld and other organizations already scheduled for San Francisco that we will be holding peaceful demonstrations outside of their conferences to make them aware of the discrimination taking place in San Francisco.

Continued on page 4

Supreme Court's Dangerous Mix-Up of Diversity and Affirmative Action

By Daniel M. Levy, Director for Law and Policy,
Michigan Department of Civil Rights

In October, the U.S. Supreme Court heard arguments in a case asking whether an applicant's race may ever be considered in university admissions. Based on the justices' questions and (even worse) the answers, the court appears ready to decide the wrong case. Listening to the argument, one would think Michigan's universities used "affirmative action" or "racial preferences" in their admissions policies. They do not.

The Case That IS Before the Court

Michigan's universities have long recognized that a diverse student body serves the academic interests of ALL students. The Supreme Court, in the 2003 Gratz case, declared that designating particular race(s) for special affirmative-admissions advantages is unconstitutional. On the same day, however, the court also issued the Grutter opinion declaring that because student-body diversity is a "compelling interest" of a university, it is constitutional for a school to consider race as one of many admissions factors when diversity cannot be achieved in any other way.

In an effort to nullify the Supreme Court's ruling in Grutter, Michigan voters passed a

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• **COUNTY OF LOS ANGELES**
Black Business Association,
Outstanding Entrepreneur

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SKANSKA • TRAYLOR • SHEA

Sub-Bids Requested From Qualified DBE Subcontractors & Suppliers

Westside Subway Extension Design-Build Project**Owner: LACMTA****RFP No.: C1045****RC-DBE Goal: 20% Design & 17% Construction****Subcontractor Proposal Due Date: January 16, 2014, 4:00PM****Prime Proposal due date: January 30, 2014****Website: www.skanska-traylor-shea.com**

Skanska-Traylor-Shea a Joint Venture is interested in soliciting in Good Faith all subcontractors as well as certified DBE subcontractors related to the scopes of work below for the Westside Subway Extension Project. Quotes will be requested from Subcontractors, Vendors, Professional Service and Trucking companies. Please visit our website for the RFP documents and addenda, Subcontracting Requirements, Project Announcements, Outreach and Contact Information. If you are interested in joining our team for this project, please visit our website, fill out and return the Invitation to Bid form to the fax number below. All Quotes are due January 16, 2014.

Requested scopes include, but are not limited to the following and should be based on the C1045 RFP and its amendments.

Subcontractors: Demolition, Clear & Grub, Excavation Earthwork and Support Systems, Shoring & Lagging, Temp. Tunnel Ventilation, AC Paving, Concrete Curbs, Gutters and Sidewalks, Pavement Striping & Marking, Cast-In-Place and Prestressed Concrete, Exposed Concrete Finishes, Arch. Pavers, Stone, Granite, Masonry, Misc. Metal, Welding, Steel Rail, Fencing, Rough Carpentry, Sheet and Pre-Applied Sheet Waterproofing, Painting & Coatings, Fire Protection, Suppression & Stopping, Metal Doors, Frames & Hardware, Glazing, Equipment, Mechanical Piping & Materials, Ventilation Fans & Equipment, Plumbing, Electrical & Electrical Supply, Low Voltage Systems, Hazardous Material Remediation & Hauling, Trucking (Haz Mat & hauling)

Design: Civil, Electrical, Mechanical, Architectural, Landscaping

Services/Vendors: Monitoring: Sound, Vibration, Geo, and Air Quality, Security, Office Supplies, Reprographics, Sweeper Truck, Water Trucks, Jobsite Sanitation, Janitorial, SWPPP, Progress Photography, Catering STS will assist qualified subcontractors, vendors, and suppliers in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. If you are a DBE Company, please provide your certification letter with your proposal. If you are a non-DBE, please indicate all lower-tier participation on your quotation as it will be evaluated with your price. In order to assist DBE subcontractors and suppliers, we will divide total requirements into smaller packages, tasks or quantities and establish delivery and construction schedules which will permit maximum participation when feasible. Please visit our website listed above for detailed contracting requirements

STS is an Equal Opportunity Employer**Skanska Estimating Dept:**

1995 Agua Mansa Rd, Riverside, CA 92509 • Ph: (951) 684-5360 • Fax: (951) 788-2449
Email: info@skanska-traylor-shea.com

SKANSKA

Sub-Bids Requested From Qualified DBE, LBE, SBE Subcontractors & Suppliers

Transbay Transit Center – Exterior Awning Project**Transbay Joint Powers Authority/ Webcor Obayashi Joint Venture****Contract No.: Bid Build – 08-04-CMGC-000, pkg. no. TG08.02****DBE/SBE/LBE Goal: 20%****Subcontractor Quote Due Date: January 16, 2014 – Noon**

Skanska is interested in soliciting in Good Faith all subcontractors as well as certified D/L/SBE companies for this project. All interested subcontractors, please indicate all lower tier D/L/SBE participation offered on your quotation as it will be evaluated with your price. Please call if we can assist you in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. Skanska will also review breaking out scope packages and adjusting schedules to help permit maximum participation.

Quotes requested for contractors, suppliers and service providers include, but are not limited to:

Subcontracting: Steel Fabrication & Erection, Bearings, Expansion Joints, Studs, Stay-In-Place Forms, Welding, Painting/Steel Touch-Up, Traffic Control

Vendors: Pipe Supplier, Fencing, Traffic Control, Safety Equipment

Services: Geotechnical & Vibration Monitoring, Janitorial, Office/Yard Rentals, Parking, QC/QA Testing, Sanitation, Jobsite Security, Sound Monitoring, Staffing, Survey, Sweeping, Vibration

Trucking: Flatbed Trucking, On-site Hauling, and Material off haul.

Instructions for bidders: For information on plans and specs and/or receive an Invitation to Bid, please submit your information to john.papagiannakis@skanska.com. Plans and Specs are also available at several locations throughout California. Refer to page A1-2 – A1-6 of the RFQ for instructions on how to submit their bids and submit to (951) 788-2449 or email to john.papagiannakis@skanska.com

Subcontracting Requirements:

Skanska's insurance requirements are Commercial General Liability (GL): \$1M ea. occ., \$1M personal injury, \$2M products & completed operations agg. and general agg.; \$1M Auto Liability; \$5M Excess/Umbrella and \$1M Workers Comp. Endorsements and waivers required are the Additional Insured End., Primary Wording End., and a Waiver of Subrogation (GL & WC). Other insurance requirements may be necessary per scope. Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract by an admitted surety and subject to approval by Skanska. Skanska will pay bond premium up to 1%. Quotations must be valid for the same duration as specified by the Owner for contract award. Conditions or exceptions in Subcontractor's quote are expressly rejected unless accepted in writing.

There is a PLA agreement for this job. It can be found at:

<http://transbaycenter.org/tjpa/doing-business-with-the-tjpa/project-labor-agreement>. Skanska is signatory to the Operating Engineers, Laborers, Cement Masons, Carpenters Unions and Teamsters. Subcontractors must provide weekly, one original and one copy of all certified payrolls, including non-performance and fringe benefit statements if required by law or by the Prime Contract. Subcontractor scope (including any conditions or exceptions) is required 24 hours prior to bid deadline to allow proper evaluation.

Skanska is an Equal Opportunity Employer**Skanska Estimating Dept: Ph: (732) 366-7213 • Fax: (732) 366-7001****Email: john.papagiannakis@skanska.com**

A Joint Venture in Association with LAN | TY Lin

**Santa Clara Valley
Transportation Authority
Design-Build Contract DB1102F
Silicon Valley Berryessa Extension Project C700**

Procurement opportunities through Skanska-Shimmick-Herzog
will be diverse and ongoing.

Please visit: www.sshjv-c700.com

frequently to see procurement opportunities and project contacts in the Bid Packages folder. Plans, specs, drawings, etc. can be found on the procurement web site.

EEO

**I-805 North Improvement
Design Build Project
Caltrans Contract No: 11-2T2004**

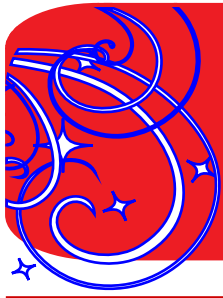
Current and ongoing procurement opportunities for the I-805 North project are available through the project procurement website: www.usa.skanska.com/I805North

Bid Packages available are: Soil Nail Walls

Bid packages will be posted to the site on a continual basis. Plans, Specs and additional information are also available on the site. If you need assistance, please contact Dave Sharpnack at 951-295-3140. UDBE and Non-UDBE subs are encourage to participate.

Skanska is an Equal Opportunity Employer

✓ **Save Time** ✓ **Win the Bid** ✓ **Achieve Goals**
With the Small Business Exchange Diversity Outreach Services
Visit www.sbeinc.com and/or call 800-800-8534 for more information



SUB-BID REQUEST ADS



**McCarthy Building Companies, Inc.
is seeking bids from qualified Subcontractors and Suppliers:
Los Angeles Valley College - Monarch Center and Parking Structure
Monarch Center Package**

BID TIME, DATE AND PLACE:

- A. Bid Deadline: 2:00 pm on the 15th day of January, 2014
B. Place of Bid Receipt: McCarthy Building Companies, Inc.
20401 S.W. Birch Street,
Newport Beach, CA 92660 (949) 851-8383
C. Plans are on file at:

The construction documents, prepared by the Architect of Record are available to interested Proposers from Internet Blueprint's Bid Mail service; proposers should make requests directly through Bid Mail by going to www.Bidmail.com, then register, "Login" and view the bid documents online. Should you need further help, contact Internet Blueprint at (714) 673-6000 for ordering of these documents.

Bid documents are available for viewing at McCarthy's Newport Beach office plan room (open 8am to 5pm). Located at 20410 S.W. Birch street Newport Beach, CA. 92660 (949) 851-8383

Bid documents are also available for viewing & downloading at the following Box.com website link: <https://mbc.box.com/s/q2s75g1faik3gd9ea8ay>

Please do not contact the Owner, Architect or Consultants. Any questions must be submitted in the form of a type-written RFI and sent via email to Teri Ruiz (Email: truiz@mccarthy.com). The last day for RFI's is January 6, 2014 prior to 5:00 pm.

SUMMARY OF WORK:

Project Description: This project work package consists of subtrade work for construction of a Student Services Building. See the Bid Instructions for specific work trades.

A. NOTICE IS HEREBY GIVEN McCarthy will receive bids for award of Subcontracts for the above-named Project up to, but not later than the bid deadline.

B. Plans and Specifications will be available December 10, 2013.

C. BIDDERS with bids that exceed \$100,000 must post a bid bond or other security in the amount of 15% of the amount of the bid with bid.

D. Each BIDDER, simultaneously with the execution of the Subcontract Agreement, shall be required to furnish a Labor and Material, Payment and Performance Bond in an amount equal to 100 percent of the Contract sum and a Faithful Performance Bond in an amount equal to 100 percent of the Contract Sum. Said Bonds shall be from an admitted California Surety satisfactory to McCarthy, with A. M. Best rating of A- or better, and listed in the Federal Register, issued by the Department of Treasury and licensed in California, Or Subcontractor shall be preapproved to join McCarthy's Contractor Default Insurance Program. Said Bonds shall remain in full force and effect through the guarantee period.

E. The BIDDER shall be a licensed contractor pursuant to the Business and Professionals Code and be licensed in the applicable classifications for the trades for which the contractor is submitting a bid.

F. This project has 28% LSEDBVE Business Enterprise participation goals.

G. No Bid may be withdrawn until One Hundred Twenty (120) days after the Bid Opening Date.

H. McCarthy reserves the right to reject any and all bids or to waive any irregularities or informalities in any bid or in the bidding.

I. McCarthy is an "equal opportunity" employer and encourages Minority and Small Business and DVBE Participation.

J. Bidders as specified in the Bidding Instructions shall be required to submit a Prequalification and be prequalified by the McCarthy five (5) days prior to the Bid Date.

K. Successful Bidder(s) shall be required to join the Project's OCIP program and comply with the OCIP requirements. Additionally, McCarthy reserves the right to reject a Bidder whose EMR exceeds 1.20 in either the most recent year or the average of the three years.

L. This Project is a part of the Los Angeles Community College District Bond Program and prevailing wages and a PLA apply. The District shall be enforcing a Labor Compliance Program in accordance with the provisions and requirements of Assembly Bill – 1506 and pursuant to California Labor Code sections 1770 et. Seq. All contractors and their applicable subcontractors performing on the project site will be required to comply with the requirements of the Labor Compliance Program inclusive of, but not limited to providing the Labor Compliance Officer or his/her designated representative the right to conduct "audit" interviews of the tradesmen performing on the project site on an as deemed necessary basis during employees normal working hours, at no additional cost to the District, or any of the District's representatives or agents.

McCarthy Building Companies, Inc.

Teri Ruiz
20401 S.W. Birch Street, Newport, CA. 92660
Phone (949) 851-8383 Fax (949) 756-6841



SWINERTON BUILDERS

Requesting sub bids from all qualified subcontractors, vendors, material suppliers, equipment rental firms including Minority-Owned Business Enterprises.

PROJECT INFO:

Project Name: DELTA LAX T5 - Airside Projects (SE & RS)

Location: Terminal 5

Address: 500 World Way, Los Angeles, CA 90045

Bid Date: December 30, 2013 at 2:00 PM

Fax Bids To: 213.896.0027

OUTREACH GOALS

Outreach goals shall be **17% MBE participation for the Service Elevator project, 28% MBE participation for the Restroom project, and 17% to 28% MBE participation for the Exit Stairs.**

DESCRIPTION

Installation of a 6500lbs five stop traction elevator, exit stairs, and upgrade of (18) restrooms at Terminal 5 connector & satellite buildings on the airside. Demolition of existing structural assemblies and associated areas to make modifications for accessing the new work. Full repair and/or replacement of impacted critical building components, MEP fixtures and equipment, sprinkler systems, and architectural finishes that are affected.

Swinerton Builders is seeking qualified contractors for the following trades:

Demolition, Asbestos remediation, Concrete, Structural and Misc. Steel, Solid Surface Counters, Stucco, Roofing, Flashing, Finish Carpentry, Thermal and Moisture Protection, Doors/Frames & Hardware, Glass & Glazing, Gypsum Board, Ceramic Tile, Acoustical Ceilings, Resilient Flooring, Painting, Signage, Toilet Partition & Accessories, Elevator, Fire Suppression, Plumbing, HVAC, Electrical, Fire Protection and Fire Alarm.

BID DOCS

The project is a five level parking structure that consists of on and above grade, cast in place and post tensioned concrete structure, three elevators and stair shafts. Swinerton Builders is seeking qualified contractors for the following trades: Striping, Masonry, Structural Steel/Steel Stairs/Miscellaneous Metals/Metal Deck, Expansion Joints/ Sheet Metal, Waterproofing/ Elastomeric Coatings, Doors/ Frames/ Hardware, Painting, F.E. & Cabinets (material only), Design-Build Landscape & Irrigation, Concrete Ready Mix, Lumber, Concrete Pumping, and Concrete Finishing.

All subcontractors will be required to provide one hundred percent 100% performance and payment bonds from US Treasury listed Surety. Premium cost to be included in a separate line item.

Assistance in helping subcontractors obtaining bonds, lines of credit and/or insurance will be provided. Please contract Charles "Rick" Moore at 415.984.1289.

Plans and specifications are available for review and take off at Swinerton's LA Office located at 865 S. Figueroa Street Suite 3000 Los Angeles, CA 90017 or online via www.smartbidnet.com. Should you have any questions, please contact Nancy Figueroa at nfigueroa@swinerton.com or 213.869.3400.

An Equal Opportunity Employer

Letter to San Francisco

■ Continued from page 2

Needless to say, we would have preferred to not have been forced to take these drastic measures.

However, the SFTA's biased behavior and City Hall's attitude of benign neglect have allowed this situation to deteriorate to the point where we have no other alternative.

Best regards,

Frederick Jordan
President

Tutor Perini | ZACHRY | PARSONS, A Joint Venture

REQUEST FOR BIDS

Inviting qualified bidders including, but not limited to, certified SBES, DBEs & DVBEs, for:

**Furnish and Install Cast-in-Drilled Hole Pile
Furnish and Install Asphalt Concrete and Aggregate Base
on California High Speed Rail
Contract CP1 – HSR13-06
SEALED BIDS DUE, January 17th, 2014 by 5:00 PM**

Address bids to: TPZPJV, 15901 Olden Street, Sylmar, CA 91342, Attention: Jerry Brown
TPZPJV, in its sole and absolute discretion, may reject any and all bids, or accept a bid or combination of bids, which will best serve the project's interest.

Drawings / Specifications / Insurance Requirements (Contractor Controlled Insurance Program) / CBA (Project Labor Agreement) as well as Scope (Bid Package) are available for review at:

• **Share Point Web Site** (interested parties reply to: contactcp1@tpzpjv.com to receive access information for the Share Point website)

• **TPZPJV's Office** – 1401 Fulton Street, Suite 400, Fresno, CA 93721

Requests for Information regarding Bid Package: **Email** Johnathon.Sim@TPZPJV.COM
or call (559) 385-7025 or fax (559) 353-2764

TPZPJV INTENDS TO CONDUCT ITSELF IN GOOD FAITH WITH SBES, DBEs & DVBEs
REGARDING PARTICIPATION ON THIS PROJECT

NOTE: ASSISTANCE WILL BE GIVEN IN OBTAINING BONDS, LINES OF CREDIT AND/OR INSURANCE AS WELL AS NECESSARY EQUIPMENT, SUPPLIES, MATERIALS OR RELATED SERVICES
AN EQUAL OPPORTUNITY EMPLOYER



DeSilva Gates Construction, L.P. is soliciting for DBEs for the following project:
CONSTRUCTION ON STATE HIGHWAY IN STANISLAUS COUNTY IN THE CITY OF MODESTO FROM 0.35MI NORTH OF PELANDALE AVENUE OC TO 0.75MI SOUTH OF PELANDALE AVENUE OC
State Project ID 10-472101
Owner: City of Modesto
 6th Floor, 1010 Tenth Street, Modesto, CA
Bid Date: JANUARY 14, 2014 @ 11:00 A.M.

We hereby encourage responsible participation of local **Disadvantaged Business Enterprises** and solicit their subcontractor or material and/or suppliers quotation for the following types of work including but not limited to: **AC Dike, Bridge, Clearing and Grubbing/Demolition, Concrete Barrier, Construction Area Sign, Crash Cushion, Electrical, Erosion Control Permanent, Erosion Control Temporary, Fencing, Geosynthetic Pavement Interlayer, Guardrail, Ground Improvement, Landscaping, Minor Concrete, Minor Concrete Structure, Roadside Signs, Rumble Strip, Sign Structure, Slurry Seal, Striping, SWPPP Plan, Underground, Vegetation Control, Trucking, Water Trucks, Street Sweeping, Supply Imported Borrow, Class 2 Aggregate Base Material, Hot Mix Asphalt (Type A) Material, Rubberized HMA (Gap Grade) Material.**

100% Performance & Payment Bonds may be required for full amount of the subcontract price. Surety company will have to be approved by DeSilva Gates Construction. DeSilva Gates Construction will pay bond premium up to 2%. Subcontractors must possess current insurance and worker's compensation coverage meeting DeSilva Gates Construction's requirements. Please call if you need assistance in obtaining bonding, insurance, equipment, materials and/or supplies. Plans and specifications are available for reviewing at our Dublin office.

DeSilva Gates Construction

11555 Dublin Boulevard
 P.O. Box 2909
 Dublin, CA 94568-2909
 (925) 829-9220 / FAX (925) 803-4263
Estimator: Steve Lippis
 Website: www.desilvagates.com
An Equal Opportunity Employer

Request for DBE Subcontractors and Suppliers for:

City of Modesto
Highway 99 Pelandale Avenue Overcrossing
BID DATE: January 14, 2014 @ 11:00 AM

O. C. Jones & Sons, Inc. is soliciting quotes for (including but not limited to):

Trucking, Lead Compliance Plan, Construction Area Signs, Traffic Control System, Type III Barricade, Pedestrian Barricade, Striping & Marking, Portable Changeable Message Signs, Temporary Crash Cushion Module, SWPPP, Rain Event Action Plan, Storm Water Sampling & Analysis, Temporary Erosion Control, Street Sweeping, Asbestos Compliance Plan, Dust Control Plan, Abandon Pipeline, Adjust Utilities to Grade, Modify Inlet, Relocate Hydrant, AC Grinding, Cold Plane AC, Sand Backfill, Clearing & Grubbing, Imported Borrow, Ground Improvements, Weed Germination, Decomposed Granite, Soil Amendment, Planting & Irrigation, Hydroseed, Geosynthetic Pavement Interlayer, AC Dike, Rumble Strip, Mechanically Stabilized Embankment, Temporary Retaining Wall, CIDH Concrete Pile, Minor Concrete (Minor Structure), Sign Structure, Roadside Sign, Resident Engineer Office, Underground, Precast Concrete Pipe Manhole, Rock Slope Protection, Minor Concrete (Curb & Gutter), Misc. Iron & Steel, Bridge Deck Drainage System, Fencing, Delineator, Object Markers, Double Midwest Guardrail System, Pedestrian Barricade, Crash Cushion, Concrete Barrier (Type 60D), Electrical and Construction Materials.

Contact: Jean Sicard @ OCJ (510) 526-3424 or (510) 809-3411 • Fax (510) 526-0990
jsicard@ocjones.com

Viking Construction Company is soliciting quotes (including but not limited to):

Traffic Control, Water Pollution Control, Bridge Removal, 16" Cast-In-Drilled-Hole Concrete Piling, Furnish and Drive Piling, Prestressing Cast-In-Place Concrete, Furnish Readymix Concrete, Furnish Form Liner, Joint Seals, Bar Reinforcing Steel, Masonry Block, Prepare and Stain Concrete, Furnish Welded Steel Pipe, Slope Paving, Furnish Deck Drainage Metal, Concrete Barrier

Contact: Randy Jenco @ Viking (916) 852-5530 • FAX (916) 852-5533
rjenco@vikingbridges.com

O. C. Jones & Sons and Viking Construction Company, A Joint Venture

1520 Fourth St., Berkeley, CA 94710

Equal Opportunity Employers

100% Performance & Payment Bonds may be required. Worker's Compensation Waiver of Subrogation required. Please call OCJ/Viking for assistance with bonding, insurance, necessary equipment, material and/or supplies. OCJ/Viking is willing to breakout any portion of work to encourage DBE Participation. Plans & Specs are available for viewing at both offices or at planetbids.com.

Shimmick Construction Company, Inc. SBE/ DBE/ LBE Subcontractor/Supplier Bids Requested For:

Transbay Transit Center
General Contractor: Webcor/ Obayashi
TG07.2 Structural Concrete Superstructure Package
Bid Date: January 14, 2014 at 2:00 PM
Fax all quotes to 510-777-5099

Requesting qualified SBE/ DBE/ LBE certified Subcontractor and Supplier Quotes on: **Architectural, Grouting, Joint Seal, Mechanical, Rebar, Traffic Control, Trucking, Utility Work, Waterproof, Welding, Architectural Items, Bearing Pads, Expansion Joints, Fabrication, Joint Seal, Lumber, Pump, and Ready Mix.**

Bid Plans and Specifications may be purchased via ARC Northern California – (415) 495-8700 <http://www.e-arc.com> or may be viewed by appointment only at Shimmick Construction's Office: 8201 Edgewater Drive, Suite 202, Oakland, CA 94621, Phone: 510-777-5050

Subcontractors and Suppliers interested in this project may contact Cu Mai by phone at (510) 777-5005.

100% Performance and Payment bonds with a surety company subject to approval of Shimmick Construction Company, Inc. are required of subcontractors for this project. Shimmick Construction will pay bond premium up to 1.5%. Subcontractors will be required to abide by terms and conditions of the AGC Master Labor Agreements and to execute an agreement utilizing the latest SCCI Long Form Standard Subcontract incorporating prime contract terms and conditions, including payment provisions. Shimmick Construction's listing of a Subcontractor is not to be construed as an acceptance of all of the Subcontractor's conditions or exceptions included with the Subcontractor's price quote. Shimmick Construction requires that Subcontractors and Suppliers price quotes be provided at a reasonable time prior to the bid deadline to enable a complete evaluation. For assistance with **bonding, insurance or lines of credit contact Scott Fairgrieve at (510) 777-5000.**

Shimmick Construction Company Inc.

8201 Edgewater Drive, Suite 202 • Oakland, CA 94621
 Phone (510) 777-5000 • Fax (510) 777-5099
 An Equal Opportunity Employer

Requesting SBE (including DBE, DVBE, LBE) Subcontractors and Suppliers for:

Transbay Transit Center Project
Trade Package TG18.1
Bus Ramp Package
Location: San Francisco, CA
Bid Date: February 6, 2014 @ 2:00PM

Walsh Construction is interested in soliciting in Good Faith all subcontractors as well as certified D/L/SBE companies for this project. All interested subcontractors, please indicate all lower tier D/L/SBE participation offered on your quotation as it will be evaluated with your price. Please call if we can assist you in obtaining bonding, lines of credit, insurance, necessary equipment, materials and/or supplies. Walsh Construction will also review breaking out scope packages and adjusting schedules to help permit maximum participation.

Seeking: AC Paving, Aggregates, Bridge Bearings, Bridge Demolition, Bridge Joint Seals, CIDH Piling, Concrete Barrier, Construction Area Signs, Demolition, Drainage, Electrical, Erosion Control, Fencing, Hazardous Material Disposal, Imported Borrow, Minor Concrete, Misc. AC, Miscellaneous Metal, MSE Walls, Prestressing, Ready Mix Concrete, Rebar, Roadside Signs, Sign Structures, Striping, Structural Steel Bridge, Traffic Control, Trucking, Underground Utilities, Metal Bridge Railing, Deck Drainage Systems, Cast In Place Retaining Walls, SWPPP.

Instructions for bidders: For information on plans and specs and/or receive an Invitation to Bid, please submit your information to transbay@walshgroup.com. Plans and Specs are also available to review at our office. Refer to page A1-2 – A1-5 of the IFB for the schedule of bid prices.

Subcontractors may be required to furnish performance and payment bonds in the full amount of their subcontract and subject to approval by Walsh Construction. Walsh Construction will pay bond premium up to 1.5%. Quotations must be valid for the same duration as specified by the Owner for contract award.

There is a PLA agreement for this job. It can be found at:

<http://transbaycenter.org/tjpa/doing-business-with-the-tjpa/project-labor-agreement>.

Walsh Construction is signatory to the Operating Engineers, Laborers, Cement Masons, Carpenters and Iron Workers. Subcontractor scope/prices (including any conditions or exceptions) is required 24 hours prior to bid deadline to allow proper evaluation.

Walsh Construction

1777 Oakland Blvd Suite 300 • Walnut Creek, CA 94596
 Phone: 925-627-1700 • Fax: 925-944-9860

Contact Person: Jay Simms
 An Equal Opportunity Employer

Contact Walsh Construction at Transbay@walshgroup.com for assistance in obtaining bonds, lines of credit and/or insurance if necessary.

**Looking for
 Subcontractors, Vendors,
 and Suppliers?**

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CALIFORNIA GOLD

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DIRECT LINK: http://www.sbeinc.com/database/bid_database/

These are samples of bid opportunities from federal, state and local jurisdictions in 4 categories: Construction, Architecture/Engineering, Business Services and Commodities. All are available in electronic format. [See Subscription Form on page 16]

NORTHERN CALIFORNIA CONSTRUCTION BIDS

EL DORADO COUNTY

REPLACE BRIDGE
1st reported in SBE: 11/28/13
Location: **El Dorado, CA**
Date: **1/29/14**
Ref#: 03-0F2204
Description available through electronic services.
License Reqd: A
Estimate: \$6,000,000 - \$6,000,000
Owner: CA TRANSPORTATION, DEPART, DENISE SILVAS,
(916)227-6293
E:MAIL DENISE_SILVAS@DOT.CA.GOV

LASSEN COUNTY

REPAIR VENT FANS AND CONSTRUCT FRESH AIR
1st reported in SBE: 12/12/13
Location: **Herlong, CA**
Date: **1/06/14**
Ref#: W912GY14T0008
Description available through electronic services.
Owner: Department of the Army, Building 74, Herlong, CA, 96113-5009, Tamara Gage
SIC: 238210
SBSA

CONSTRUCT HARDSTAND AND GRAVEL ROAD
1st reported in SBE: 12/05/13
Location: **Herlong, CA**
Date: **1/09/14**
Ref#: W912GY14B0003
Description available through electronic services.
Owner: Department of the Army, Building 74, Herlong, CA, 96113-5009, Tamara Gage
SIC: 237310

MADERA COUNTY

INSTALL MEDIAN BARRIER AND OVERHEAD SIGN
1st reported in SBE: 12/12/13
Location: **Madera, CA**
Date: **1/08/14**
Ref#: 06-0N2004
Description available through electronic services.
License Reqd: A
Estimate: \$2,000,000 - \$2,000,000
Owner: CA TRANSPORTATION, DEPART, DENISE

SILVAS,
(916)227-6293
E:MAIL DENISE_SILVAS@DOT.CA.GOV

MERCED COUNTY

COLD IN-PLACE RECYCLING AND PLACE HOT MI
1st reported in SBE: 12/12/13
Location: **Merced, CA**
Date: **1/15/14**
Ref#: 10-0Y1204
Description available through electronic services.
License Reqd: A
Estimate: \$2,420,000 - \$2,420,000
Owner: CA TRANSPORTATION, DEPART, DENISE SILVAS,
(916)227-6293
E:MAIL DENISE_SILVAS@DOT.CA.GOV

SAN FRANCISCO COUNTY

MCALLISTER STREET PAVEMENT RENOVATION
1st reported in SBE: 12/12/13
Location: **San Francisco, CA**
Date: **1/08/14** 2:30PM
Ref#: FCP14041 2182J
Prebid Conf: **12/04/13 1:30PM**
Description available through electronic services.
Duration: 210 calendar days License Reqd: A
Estimate: \$2,500,000
Owner: San Francisco C&Co, Ramon Kong, (415)554-8280,
Fax (415)554-6232
staff@sfdpw.org

NEW TRAFFIC SIGNALS
1st reported in SBE: 12/12/13
Location: **San Francisco, CA**
Date: **1/08/14** 2:30PM
Ref#: FCP14045 2246J
Prebid Conf: **12/12/13 1:30PM**
Description available through electronic services.
Duration: 240 calendar days License Reqd: A/C-10
Estimate: \$1,100,000
Owner: San Francisco C&Co, Steven Lee, (415)558-5226,
Fax (415)554-6232
staff@sfdpw.org

GREAT HIGHWAY RESTROOMS
1st reported in SBE: 12/12/13

Location: **San Francisco, CA**
Date: **1/08/14** 2:30PM
Ref#: FCP14055 3067V
Description available through electronic services.
Owner: San Francisco C&Co, (415)554-6229,
Fax (415)554-6232
staff@sfdpw.org

SAN MATEO COUNTY

WOOD FENCING CONSTRUCTION MENLO PARK
Location: **Menlo Park, CA**
Date: **1/08/14**
Ref#: VA26114B0077
Description available through electronic services.
Owner: Department of Veterans Af,
3375 Koapaka Street F250, Menlo Park, HI, 96819-1522,
Linda Y Miller
SIC: 236220

640-14-1-5281-0008
1st reported in SBE: 12/12/13
Location: **Palo Alto, CA**
Date: **1/03/14**
Ref#: VA26114B0076
Description available through electronic services.
Owner: Department of Veterans Af, F250, Palo Alto, HI,
96819-1522, Linda Y Miller
SIC: 236220

BRIDGE REPLACEMENT, ROADWAY AND CREEK RE
1st reported in SBE: 12/12/13
Location: **San Mateo, CA**
Date: **1/04/14**
Ref#: 04-265604
Description available through electronic services.
License Reqd: A
Estimate: \$9,100,000 - \$9,100,000
Owner: CA TRANSPORTATION, DEPART, DENISE SILVAS,
(916)227-6293
E:MAIL DENISE_SILVAS@DOT.CA.GOV

SANTA CLARA COUNTY

INSTALL TOS, RAMP METERING AND RAMP WIDE
1st reported in SBE: 12/12/13
Location: **Santa Clara, CA**

Date: **1/28/14**
Ref#: 04-153304
Description available through electronic services.
License Reqd: A
Estimate: \$14,400,000 - \$14,400,000
Owner: CA TRANSPORTATION, DEPART, DENISE SILVAS,
(916)227-6293
E:MAIL DENISE_SILVAS@DOT.CA.GOV

BRIDGE REPLACEMENT
1st reported in SBE: 11/28/13
Location: **Santa Clara, CA**
Date: **1/28/14**
Ref#: 04-235624
Description available through electronic services.
License Reqd: A
Estimate: \$14,000,000 - \$14,000,000
Owner: CA TRANSPORTATION, DEPART, DENISE SILVAS,
(916)227-6293
E:MAIL DENISE_SILVAS@DOT.CA.GOV

SONOMA COUNTY

VARIOUS PUBLIC WORKS PROJECTS
1st reported in SBE: 12/05/13
Location: **Sonoma, CA**
Date: **6/30/14**
Ref#: 20132014
Description available through electronic services.
Owner: CA CSU SONOMA STATE, JENIFER CRIST,
(707)664-3102
E:MAIL JENIFER.CRIST@SONOMA.EDU

TEHAMA COUNTY

ASPHALT RUBBER OVERLAY WITH DIG OUTS
1st reported in SBE: 12/12/13
Location: **Tehama, CA**
Date: **1/07/20**
Ref#: 02-4G1104
Description available through electronic services.
License Reqd: A
Estimate: \$1,610,000 - \$1,610,000
Owner: CA TRANSPORTATION, DEPART, DENISE SILVAS, (916)227-6293
E:MAIL DENISE_SILVAS@DOT.CA.GOV

SOUTHERN CALIFORNIA BIDS

LOS ANGELES COUNTY

SOURCES SOUGHT-FY 14 F-35 SQUADRON OPERA
1st reported in SBE: 9/12/13
Location: **Los Angeles, CA**
Date: **4/21/14**
Bid Date Extended from: 3/14/13
Ref#: W912PL-13-S-0006
Owner: Department of the Army, P.O. Box 532711,
Los Angeles, CA, 90053-2325, Sandy Oquita
SIC: 236220

SAN LUIS OBISPO COUNTY

REPLACE CULVERT
1st reported in SBE: 12/12/13
Location: **San Luis Obispo, CA**
Date: **1/07/14**
Ref#: 05-1A0904
License Reqd: A
Estimate: \$240,000 - \$240,000
Owner: CA TRANSPORTATION, DEPART, DENISE SILVAS, (916)227-6293

BUSINESS SERVICES BIDS

ALPINE COUNTY

POND WATER TREATMENT OPERATION & MAINTEN
1st reported in SBE: 9/19/13
Location: **Markleeville, CA**
Date: **1/16/14**
Ref#: 109376
Owner: CA GENERAL SERVICES, DEPA, LYNETTE MCINTYRE,
(916)375-4064
E:MAIL LYNETTE.MCINTYRE@DGS.CA.GOV

SAN FRANCISCO COUNTY

PROBABLE CUASE PROGRAM
1st reported in SBE: 12/12/13
Location: **San Francisco, CA**
Date: **1/06/14** 2:00PM
Ref#: SHF2014-02
Prebid Conf: **12/09/13 10:00AM**
Owner: San Francisco C&Co, Teresita Tina teresita.tina@sfgov.org

YUBA COUNTY

SOURCES SOUGHT-RFT - WASTEWATER TREAT-MEN
1st reported in SBE: 12/05/13
Location: **Beale AFB, CA**
Date: **1/13/14**
Ref#: WWTP-26NOV13
Description available through electronic services.
Owner: Department of the Air For, Beale AFB, CA,
95903-1712, Robert Watts
SIC: 562998
robert.watts@us.af.mil

VARIOUS, CA

QUARTER 2 - OIL AND GAS WELL ABANDONMENT
1st reported in SBE: 10/24/13
Location: **Various, CA**
Date: **1/03/14**
Ref#: 1310-004
License Reqd: A
Owner: CA CONSERVATION, DEPARTME, CHRISTINA DIXON, (916)445-9686
E:MAIL CHRISTINA.DIXON@CONSERVATION.CA.GOV

STATEWIDE, CA

RFQP 12-001.3 CONTINUOUS APPLICATION PRO
1st reported in SBE: 9/19/13
Location: **Statewide, CA**
Date: **10/28/15**
Ref#: RFQP 12-001.3
Description available through electronic services.
Owner: CA CALIFORNIA TECHNOLOGY, TIFFANY ANGULO,(916)454-7299
E:MAIL TIFFANY.ANGULO@STATE.CA.GOV

CALIFORNIA, UNDETERMINED

HEALTH CARE PROVIDER NETWORK AND THIRD
1st reported in SBE: 10/24/13
Location: **Undetermined, CA**
ate: **12/31/13**
Ref#: 12265
Prebid Conf: **11/01/13 8:00AM**
Description available through electronic services.
Owner: CA CORRECTIONAL HEALTH CA, GARY L JOHNSON, (916)691-4422
E:MAIL GARY.JOHNSON2@CDCR.CA.GOV

CALIFORNIA GOLD

NOTE: FOR BIDS NATIONWIDE PLEASE VISIT OUR WEBSITE
DIRECT LINK: http://www.sbeinc.com/database/bid_database/

These are samples of bid opportunities from federal, state and local jurisdictions in 4 categories: Construction, Architecture/Engineering, Business Services and Commodities. All are available in electronic format. [See Subscription Form on page 16]

COMMODITIES SERVICES BIDS

SAN DIEGO COUNTY

COST PER TEST - REAGENTS
Location: **San Diego, CA**
No Bid Date Specified
Ref#: N0025914T0048
LOCATION:34800 Bob Wilson Drive, San Diego, CA
CONTACT:N00259 Naval Medical Center San Diego
Material Management 34800 Bob Wilson Drive San Diego, CA
This is a COMBINED SOLICITATION/SYNOPSIS for Supplies with the intent to award on a Sole source basis to Alere North America, Inc. 30 S Keller RD STE 100 Orlando, FL, 32810-000, IAW FAR 13.106-1(b)(1). All other offerors may submit a quote that will be reviewed by the Government. However, a determination by the Government not to compete with this proposed contract based upon responses to this solicitation is solely within the discretion of the Government. Information received will normally be considered solely for the purpose of determining whether to conduct a competitive procurement in the future. Solicitation/synopsis prepared in accordance with the format in FAR subpart 12.6 as supplemented with additional information included in this notice. This announcement constitutes the only solicitation, quotations are being requested and a written solicitation will not be issued. PAPER COPIES OF THIS SOLICITATION WILL NOT BE AVAILABLE. The Request for Quotation (RFQ) number N00259-14-T-0048 is issued as a request for quotation (RFQ). The closing date is 16th December 2013 @ 9:00a.m. Pacific Daylight Time. This solicitation documents and incorporates provisions and clauses in effect through FAC 2005-71 November 25, 2013. It is the contractor's responsibility to be familiar with the applicable clauses and provisions. The clauses may be accessed in full text at these addresses: www.acq.osd.mil/dpap/dars/dfars/index; www.acquisition.gov. The North American Industry Classification System (NAICS) Code for this acquisition is 325413; Size: 500. Naval Medical Center San Diego requests responses from qualified sources capable of providing the following items: CLIN 0001 Triage D-Dimer (25/PK), Part# 98100 QTY: 6 Unit of Issue: PG, Price: \$ _____ CLIN 0002 D-Dimer Control Level 1, Part# 88753 QTY: 4 Unit of Issue: PG, Price: \$ _____ CLIN 0003 D-Dimer Control Level 2, Part# 88754 QTY: 4 Unit of Issue: PG, Price: \$ _____ CLIN 0004 D-Dimer Cal/Ver Level 5, Part# 88755 QTY: 2 Unit of Issue: PG, Price: \$ _____ CLIN 0005 Triage BNP Test Kit, Part# 98000XR QTY: 6 Unit of Issue: PG, Price: \$ _____ CLIN 0006 Triage Drug Tox Screen, Part# 92000 QTY: 64 Unit of Issue: PG, Price: \$ _____ CLIN 0007 Triage Drug Tox Screen Level 1, Part# 52229 QTY: 6 Unit of Issue: PG, Price: \$ _____ CLIN 0008 Triage Drug Tox Screen Level 2, Part# 52230 QTY: 6 Unit of Issue: PG, Price: \$ _____ CLIN 0009 Freight Charge, Part# N/A QTY: 1 Unit of Issue: LT, Price: \$ _____ Contractor SHALL complete FAR 52.212-3, Offeror Representations and Certifications-Commercial Items, when submitting a proposal. The website address is <http://www.acq.osd.mil> and <http://acquisition.gov/FAR> NCACS Program Implementation Instruction A-URapid Gate (AUG 2011) 52.204-7 Central Contractor Registration (DEC 2012) 52.204-13 Central Contractor Registration Maintenance (DEC 2012) 52.211-6 Brand Name or Equal (AUG 1999) 52.212-1 Instruction to Offerors-Commercial Item(FEB 2012) 52.212-3 Offeror Representations and Certification Items(MAR 2012) 52.212-4 Contract Terms and ConditionsA-Commercial Items(FEB 2012) 52.212-5 Contract and Conditions Required to Implement Statutes or Executive OrdersA-Commercial Items (MAR 2012). 52.204-10 Reporting Executive Compensation and First-Tier Subcontract Award (FEB 2012) 52.219-28 Post Award Small Business Program Representation (April 2012) 52.222-3 Convict Labor (JUN 2007). 52.222-19 Child Labor-Cooperation with Authorities and Remedies (MAR 2012) 52.222-21 Prohibition of Segregated Facilities (FEB 1999) 52.222-26 Equal Opportunity (MAR 2007) 52.222-36 Affirmative Action for Workers with Disabilities (OCT 2010). 52.223-18 Encouraging Contractor Policies to Ban Text Messaging While Driving (AUG 2011) 52.225-13 Restrictions on Certain Foreign Purchases (FEB 2006) 52.232-33 Payment by Electronic Funds Transfer-Central Contractor Registration (OCT 2003)

(31U.S.C. 3332). 52.252-2 Clauses Incorporated By Reference (FEB 1998). 52.252-1 Solicitation Provision Incorporated by Reference (FEB 1998) 252.212-7001 Contract Terms and Conditions Required to Implement Statutes or Executive Orders Applicable to Defense Acquisitions of Commercial Items (APR 2007). 252.225-7001 Buy American and Balance of Payment Program (DEC 2012). 252.232-7003 Electronic Submission of Payment Request (MAR 2007). 52.212-2 Evaluation-Commercial Items (JAN 1999). The Government will award a contract resulting from this solicitation to the responsible offeror whose confirming to the solicitation will be most advantageous to the Government, price and other factors considered. Evaluation factors in descending order of importance: 1) Technical Capability, 2) Delivery, and 3) Price. Technical and Delivery, when combined, are more important than price. Contractors who do not meet the first 2 factors will not undergo a price evaluation. The Government will only consider firm fixed-price quotations. Offeror must complete and submit with the quotation FAR provision 52.212-3 Offeror Representations and Certifications-Commercial Items (May 2008.) Offeror must be registered to the System for Award Management (SAM) prior to award. The website address is www.sam.gov/. A Data Universal Number System (DUNS) number is required to register. Email your quote to Larry Christia on or before 09:00AM Pacific Standard Time on December 16th 2013. Email: larry.christia@med.navy.mil. <https://www.fbo.gov/spg/DON/BUMED/N00259/N0025914T0048/listing.html>
Owner: Department of the Navy, San Diego, CA,
Larry Christia Jr. 619-53
SIC: 325413

FRAMES FOR AWARD CERTIFICATES
Location: **San Diego, CA**
Date: **12/30/13**
Bid Date Extended from: 12/09/13
Ref#: N66001-14-T-8411
CONTACT:53560 Hull Street Bldg A33 Rm 1602W, San Diego CA 92152-5001
This is a SSC Pacific combined synopsis/solicitation for commercial items prepared in accordance with Federal Acquisition Regulation (FAR) Part 12, Acquisition of Commercial Items and FAR Part 13, Simplified Acquisition Procedures. This announcement constitutes only the solicitation. Competitive quotes are being requested under N66001-14-T-8411. This requirement is set-aside for small businesses, NAICS code is 339999 and the size standard is 500 employees. As specified in the attached Statement of Work, requirement to provide and/or build picture frames:
ITEM 1-BASE YEAR: Specification for a single certificate matted and in a wood frame shall be as follows: Mahogany on ramin (370-134) or equivalent 12-1/8-in wide X 15-in high Mat: Iron grill (9513) Cover: Clear Plexiglass (1/8 in) Period of Performance: 1 year from date of contract award. Quantity Needed: 275 each Unit price _____ Extended price _____
ITEM 2-BASE YEAR: Specification for a single certificate matted and in a wood gold frame shall be as follows: Wood gold frame 26968 Crescent 9827 11-1/8-in wide X 15-high Mat: Blue (1081) Cover: Clear Plexiglass Period of Performance: 1 year from date of contract award. Quantity Needed: 1500 each Unit price _____ Extended price _____
ITEM 3-BASE YEAR: Specification for single matted linen and in a wood frame shall be as follows: CMI 208 black and gold or equivalent 18-3/4-in wide X 19-1/4-in high First top mat: Stretched linen over beveled 1/8-in foam core Second bottom mat: 5089 black/clack beveled edge Cover: Clear Plexiglass Period of Performance: 1 year from date of contract award. Quantity Needed: 25 each Unit price _____ Extended price _____
ITEM 4-BASE YEAR: Framed, aerial photograph of SSC Pacific required for special presentation shall be mounted, framed, and matted. Specification shall be as follows: Metal frame black (Nielsen OEM 11.21 black) Size: 15 in (wide) X 12-3/16in high Mat: Iron grille (B7513) Size: 2 in. on all sides Period of Performance: 1 year from date of contract award. Quantity Needed: 300 each Unit price _____ Extended price _____
ITEM 5-BASE YEAR: Shipping cost to the following locations: LOCATION: Hawaii Japan Philly San Diego *Shipping

costs to cover the duration of the contract.Quantity Needed: 1 Lot, Total price _____
TOTAL AMOUNT BASE YEAR: \$ _____.
ITEM 6-OPTION YEAR 1: Specification for a single certificate matted and in a wood frame shall be as follows: Mahogany on ramin (370-134) or equivalent 12-1/8-in wide X 15-in high Mat: Iron grill (9513) Cover: Clear Plexiglass (1/8 in) Period of Performance: 1 year from date of contract award. Quantity Needed: 275 each Unit price _____ Extended price _____
ITEM 7-OPTION YEAR 1: Specification for a single certificate matted and in a wood gold frame shall be as follows: Wood gold frame 26968 Crescent 9827 11-1/8-in wide X 15-high Mat: Blue (1081) Cover: Clear Plexiglass Period of Performance: 1 year from date of contract award. Quantity Needed: 1500 each Unit price _____ Extended price _____
ITEM 8-OPTION YEAR 1: Specification for single matted linen and in a wood frame shall be as follow: CMI 208 black and gold or equivalent 18-3/4-in wide X 19-1/4-in high First top mat: Stretched linen over beveled 1/8-in foam core Second bottom mat: 5089 black/clack beveled edge Cover: Clear Plexiglass Period of Performance: 1 year from date of contract award. Quantity Needed: 25 each Unit price _____ Extended price _____
ITEM 9-OPTION YEAR 1: Framed, aerial photograph of SSC Pacific required for special presentation shall be mounted, framed, and matted. Specification shall be as follows: Metal frame black (Nielsen OEM 11.21 black) Size: 15 in (wide) X 12-3/16in high Mat: Iron grille (B7513) Size: 2 in. on all sides Period of Performance: 1 year from date of contract award. Quantity Needed: 300 each Unit price _____ Extended price _____
ITEM 10-OPTION YEAR 1: Shipping cost to the following locations: LOCATION: Hawaii Japan Philly San Diego
*Shipping costs to cover the duration of the contract. Quantity Needed: 1 Lot, Total price _____
TOTAL AMOUNT OPTION YEAR 1: \$ _____. Basis for award: The government anticipates awarding a firm-fixed price purchase order and it will be based on the lowest technically acceptable quote. The option cost will be inclusive of the evaluation of the contract award. This solicitation document incorporates provisions and clauses in effect through Federal Acquisition Circular 2005-71 (11/25/13) and Defense Federal Acquisition Regulation Supplement (DFARS), November 18, 2013. It is the responsibility of the contractor to be familiar with the applicable clauses and provisions. The clauses can be accessed in full text at www.farsite.hill.af.mil. FAR Clause at 52.212-1, Instructions to Offerors Commercial, and 52.212-4, Contract Terms and Conditions Commercial Items, incorporated by reference, applies to this acquisition. FAR Clause 52.212-3, Offeror Representations and Certifications -- Commercial Items and DFAR S 252.212-7000 Offeror Representations and Certifications--Commercial Items applies to this acquisition in e-Commerce. FAR Clause 52.212-5-Contract Terms and Conditions Required to Implement Statutes or Executive Orders, 52.211-6, Brand Name or Equal (Aug 1999), 52.222-3, Convict Labor (E.O. 11755), 52.222-19, Child Labor-Cooperation with Authorities and Remedies (E.O. 13126), 52.222-21, Prohibition of Segregated Facilities (Feb 1999), 52.222-26, Equal Opportunity (E.O. 11246), 52.225-13, Restrictions on Certain Foreign Purchases (E.O.'s, proclamations, and statutes administered by the Office of Foreign Assets Control of the Department of the Treasury), 52.232-33, Payment by Electronic Funds TransferCentral Contractor Registration (31 U.S.C. 3332), FAR 52.212-5 Contract Terms and Conditions Required to Implement Statutes or Executive OrdersCommercial Items (Deviation) also applies to this acquisition, FAR Clause 52.204-99 Orders and Solicitations, FAR 52.222-36, Affirmative Action for Workers with Disabilities, 252.209-7998, Representation Regarding Conviction of a Felony Criminal Violation under any Federal or State Law, 52.203-3, Gratuities (10 U.S.C. 2207), 252.225-7001, Buy American Act and Balance of Payments Program (41 U.S.C. 10a-10d, E.O. 10582), 252.232-7003, Electronic Submission of Payment Requests and Receiving Reports (10 U.S.C. 2227). FAR Clause 52.217-5-Evaluation of options; 52.217-7- Option for increased quantity separately priced item. This RFQ closes on December 30, 2013 at 12:00 PM, Pacific Daylight Time (PDT). Quotes uploaded on the SPAWAR e-commerce website at <https://e-commerce.sscno.nmci.navy.mil> under SSC Pacific/Simplified Acquisitions/

N66001-14-T-8411. The point of contact for this solicitation is Karl Antolin at karl.antolin@navy.mil. Please include RFQ N66001-14-T-8411 on all inquiries. All responding vendors must have a completed registration in the System for Award Management (SAM) program prior to award of contract. Information to register in SAM can be found at: <https://www.sam.gov/portal/public/SAM/>. Complete SAM registration means a registered DUNS and CAGE Code numbers. www.fbo.gov/notices/46bd6691e80c3913788613ef0f44d1a3
Contract Specialist
Owner: Department of the Navy,
53560 Hull Street Bldg A3, San Diego, CA, 92152-5001,
Karl Antolin
SIC: 339999
SBASA

CALIFORNIA, UNDETERMINED
ELECTRIC VEHICLE SUPPORT EQUIPMENT (EVSE)
1st reported in SBE: 10/24/13
Location: **Undetermined, CA**
Date: **1/30/14**
Ref#: IFB 1303-003
Description last reported in SBE: 10/24/13
Owner: CA GENERAL SERVICES, DEPA, DION CAM-POS,
(916)375-4478
E:MAIL DION.CAMPOS@DGS.CA.GOV

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2013 Annual Meeting & Holiday Luncheon

**The Western Regional Minority Supplier Development Council
would like to thank those of you who joined us
at our Holiday Luncheon this year**



Small Business Holiday Shopping on the Rise

As hectic as the holiday season can be, most retail shops embrace the frenzy in hopes of driving year-end sales. The same can be said for small business shops, as the holiday season can often make or break an entire year.

In fact, according to a recent study by Kabbage, while 38% of small business owners report steady sales throughout the year, a whole **44% say their highest sales period is the holiday season.** With the importance of this season already at the forefront, let's take a look inside the minds of both small business owners and their shoppers.

Small Business Holiday Optimism

Overall, recent surges in the economy have owners and consumers alike optimistic about the state of American business. And this optimism is validated by the successful years already reported by small business owners:

- According to the Kabbage study, **76% say 2013 is already outperforming 2012.**
- **37% of those surveyed say business is "up more than 20%."**

These good signs point to strong sales at the end of the year, and many owners are hoping to cash-in on a big holiday sales season:

80% of small business owners expect a stronger holiday season in 2013 than 2012, including 41% who expect it to be "much stronger."

Holiday Consumer Shopping Habits

The Deluxe Corporation's study shows there's good reason for small business owners to look forward to holiday sales:

- **35% of consumers say they'll shop at small businesses and boutiques during the holidays,** up from 27% in 2012.

This rise in shopping will hopefully warrant the optimism of small business owners, but the Deluxe survey highlighted some ways small businesses can capture a even bigger piece of the market. The biggest way is by improving the company's online presence. While engaging content and active social media campaigns can go a long way to generating brand awareness, search engine optimization (SEO) and marketing (SEM) are keys to online success.

The rise of smartphones, tablets and e-readers has made online shopping even easier, but despite the ease, shoppers aren't getting any more patient:

- **51% of online shoppers do not go past the second page of search results** when shopping.

While it may be too late to beef up your SEO before the holidays are over, an increase in regional search-engine ad buys can help boost last-minute sales. Beyond that, any downtime throughout next year is a good time to focus on SEO and organic users.

Recent studies also show that promotional gifts and discounts on goods and shipping can also drive sales. The Deluxe study expounded on these findings, as it asked consumers ways small businesses can cater to them during the holidays:

- **47% say they'd like discounts** on future products or services.
- **18% say they'd prefer a holiday card.**
- **13% would like to receive a unique gift.**

While discounts and sales are obvious ways to drive consumers to storefronts, hesitant owners can turn to online or traditional cards or small branded gifts as less-expensive incentives for shoppers.

When creating these promotions, it's important to know reasons why consumers flock to small businesses in order to leverage that connection in marketing. Deluxe's study asked consumers why they shopped at small businesses during the holidays:

- **57% believe it's important to support local businesses.**
- **49% say the merchandise is unique.**
- **39% like the suggestive and personalized service.**
- **25% say they offer good prices.**

Whether you're a mom-and-pop shop or an uptown boutique, it's important to know your target consumers and to shape your marketing accordingly. This can go a long way to increasing brand awareness, which can increase both holiday sales and repeat customers. And focusing on loyal customers and repeat business can set any company up for success for years to come.

Sources: Deluxe Annual Holiday Shopping Survey; Kabbage: Small Businesses Expect Huge Holiday Season



It's official—higher pay attracts better workers

By Marina Krakovsky,
Stanford Graduate School of Business

It may seem like common sense that if you want to lure better workers, you should pay higher wages. Yet employers and economic theorists alike aren't sure that's true, since high pay might attract job applicants who are in it just for the money. So what's an employer to do? A recent field study from development economist Frederico Finan and colleagues provides an answer: Their research offers the first-ever experimental evidence that higher wages attract workers who are highly skilled and who hold a true interest in the organization's cause.

The opportunity to conduct a study on real workers applying for real jobs came when the federal government of Mexico, in an attempt to improve public services in areas of the country with weak municipal governments, rolled out a program to hire a network of community-development agents. These agents would live in their assigned area, and their job would be to assess local needs and report these back to the federal government, explains Finan. The community-development agents would be somewhat like Peace Corps volunteers, says Finan, but they'd be recruited from within Mexico and paid for their work.

The program organizers firmly believed that they needed to pay above-average wages in order to draw skilled workers to these

jobs, which were often located in remote and crime-ridden areas. Yet the organizers worried that a salary that was too high would attract people who were in it just for the money and not for the cause. That's a serious concern, since people who are highly motivated to work in the public sector are known to perform better on the job. "If you offer one penny, you know that whomever you chose is there because they love the job," says Finan. "But if you offer \$100,000, you'll get not only a lot more applicants, but also applicants of the type who are in it for the wrong reasons."

To help figure out the right wage, the program organizers turned to a trio of economists, including Ernesto Dal Bó of University of California, Berkeley, and Martín A. Rossi

of the University of San Andrés, in Buenos Aires, Argentina.

The economists designed an experiment, offering a higher wage at a randomly selected half of the recruitment sites. This wage was in the 85th percentile of pay for all jobs in the given region. The lower-paying job, offered at the other half of recruitment sites, paid more than 65% of all jobs in the recruitment region. (For a more revealing test, the researchers had recommended offering a third wage, one below the median, but the program organizers didn't want to risk missing out on higher-quality applicants by offering too little.)

Continued on page 13

McCarthy Completes \$109 million Complex at San Diego Mesa College

McCarthy Building Companies, Inc completed construction this week on the new 206,000-sq-ft, four-story Math+Science Complex at San Diego Mesa College. The \$109 million project is the first in the San Diego Community College District to use a combination design build, design assist and CM multiprime delivery method.

Designed by San Diego-based Delawie Architecture, the complex was constructed with structural steel, concrete shear walls and an exterior curtain wall. It features a sleek, contemporary design with abundant

use of light-colored terrazzo flooring, stainless steel railings and finishes, aluminum wall panels and precast concrete stairways. A central lobby, comprising a pair of two-story atria, links the laboratory and classroom/office wings, and a courtyard between the two wings provides outdoor circulation space, as well as an exterior space for educational opportunities.

To make sure all the elaborate building components fit into place, Gil Camarena, McCarthy project manager, says BIM clash detection was used extensively on all MEP systems and the building enclosure.

The new facility, which is shooting for LEED Silver, sits in the center of the campus, with heavy student traffic on all four sides. To make room for the project, McCarthy's took down three existing structures.

"Access to the project was a delivery/fire road located along the north side of the project," says Camarena. "The biggest challenge of the project was to deliver all the construction materials through the college without impacting the college. McCarthy overcame this challenge by coordinating all deliveries with the school schedule and escorting trucks to the site in order to minimize the impact to the college."

Sustainable highlights on the project include recycled materials such as as caramelized bamboo for all wood surfaces; natural daylighting in all classrooms and laboratories; and high-performance, low "E" glazing on windows to allow natural light and unwanted ultraviolet and infrared light waves.

Exterior landscaping features drought-tolerant, globally themed gardens, including an Australian Garden and a South African Garden, while an interior courtyard features two, six-ft-tall stone wall segments depicting the

earth's layers.

The new building houses four floors of classrooms, computer classrooms, and teaching lab classrooms, as well as faculty, staff and administrative support space. Specialty spaces include a greenhouse and a rooftop astronomy observation center. Students will be able to attend classes in the new facility starting spring quarter.

This is the third major project McCarthy has worked on at San Diego Mesa College on behalf of the San Diego Community College District. The company also built the 50,000-sq-ft Allied Health Building, which was completed in August of 2009 and awarded a LEED Gold, and the Miramar College parking structure and police substation, which was completed in August of 2011 and received LEED Platinum.

Project team members on the San Diego Mesa College Math+Science Complex included Hope Engineering for structural engineering, RBF Consulting for civil engineering; and Wimmer Yamada and Caughey was the landscape architect.

Source: © 2013 McGraw Hill Financial.



Designed by San Diego-based Delawie Architecture, the complex was constructed with structural steel, concrete shear walls and an exterior curtain wall.

PUBLIC LEGAL NOTICES



CITY & COUNTY OF SAN FRANCISCO DEPARTMENT OF PUBLIC WORKS

REQUEST FOR QUALIFICATIONS CONSTRUCTION MANAGEMENT SUPPORT SERVICES OFFICE OF CHIEF MEDICAL EXAMINER PROJECT CONTRACT NO. FPA14063

The City and County of San Francisco (City), Department of Public Works (DPW) announces a Request for Qualification (RFQ) seeking qualified Consultants to provide construction management support services for the Office of Chief Medical Examiner Project. The City will select a Construction Management Support Services Consultant Team (CMSS Consultant), consisting of a Prime Consultant and specialty Sub-consultants, to provide supplemental services to City-led project and construction management efforts. The estimated contract amount is \$1.6 Million.

The CMSS Consultant Team will be working under the direction of DPW Project Management, and with selected consultants and City staff in the Office of Chief Medical Examiner Project. The CMSS Consultant will serve as an extension of city staff, providing construction management support services as requested, including, but not limited to cost estimating, scheduling, constructability review, and construction administration. The CMSS Consultant shall have requisite experience in providing services for the pre-construction, construction, project close-out, and post-construction phases of public sector building projects.

Digital files of the RFQ Package may be downloaded at no cost at www.sfdpw.org/biddocs. Please visit the DPW's Contracts, Bid Opportunities and Payments webpage at www.sfdpw.org for more information. Notices regarding Addenda and other proposal changes will be distributed by email to Plan Holders.

A Pre-Proposal Conference for Proposer firms/joint ventures will be held on **January 10, 2014 at 2:00 P.M.** at the DPW Building Design and Construction Main Conference Room, 30 Van Ness Avenue, Suite 4100, San Francisco, California 94102. All requests for clarification of any ambiguities, discrepancies, inconsistencies, or questions concerning the RFQ, whether submitted before or after the pre-proposal conference, must be in writing and directed to Magdalena.Ryor@sfdpw.org no later than **4:00 P.M. on January 17, 2014.**

Rating bonuses may be applied per San Francisco Administrative Code Chapter 14B. Certified Local Business Enterprise (LBE) firms are encouraged to submit proposals. Subconsulting goal is **21% LBE**. In accordance with Chapter 14B requirements, all Prime Consultants shall submit documented good faith efforts with their proposals. The Contract Monitoring Division will participate in the Pre-Proposal Conference to answer questions and will monitor the entire selection process.

Proposer shall submit their Proposal Package **no later than 4:00 P.M. on February 5, 2014** to the attention of M. Magdalena Ryor, Project Manager, 30 Van Ness Avenue, Suite 4100, San Francisco, CA 94102.

In accordance with San Francisco Administrative Code Chapter 6, no proposal is accepted and no contract in excess of \$400,000 is awarded by the City and County of San Francisco until such time as (a) the Mayor or the Mayor's designee approves the contract for award and (b) the Director of Public Works then issues an order of award. Pursuant to Charter Section 3.105, all contract awards are subject to certification by the Controller as to the availability of funds.

12/19/13
CNS-2569387#
SMALL BUSINESS EXCHANGE



GOLDEN GATE BRIDGE HIGHWAY & TRANSPORTATION DISTRICT

NOTICE INVITING SEALED PROPOSALS

The Golden Gate Bridge, Highway and Transportation District (District) seeks proposals for **Request for Proposals (RFP) No. 2014-FT-7, Consultant to Provide Engineering Services for the M.S. San Francisco Ferry Refurbishment.** Interested Proposers must submit sealed proposals to the Office of the Secretary of the District on **Tuesday, January 7, 2014, by 4:00 p.m., PT.**

Requests for modifications or clarifications of any requirement must be submitted in writing on **Friday, December 20, 2013, by 4:30 p.m., PT.**

The RFP Documents are available for download on the District's web site. To download the RFP Documents, go to the District's web site home page at <http://www.goldengate.org>, click on Contract Opportunities, scroll down to District Division and look for RFP No. 2014-FT-7.

To inspect and obtain the RFP Documents, please contact the Office of the Secretary of the District, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, by telephone at (415) 923-2223, by e-mail at districtsecretary@goldengate.org, or by facsimile at (415) 923-2013.

/s/ Janet S. Tarantino, Secretary of the District
Dated: December 12, 2013

12/12, 12/19/13
CNS-2566195#
SMALL BUSINESS EXCHANGE



California Lottery Request for Proposal #50000 Commercial Real Estate Brokerage Services

The California Lottery (Lottery) is inviting proposals from qualified Bidders to provide commercial real estate brokerage services, real estate transactions, and real estate advisory services in support of managing its owned portfolio and real estate requirements. The Lottery is developing a long-term strategy for its business office structure and will require the services of a professional commercial real estate firm to act on its behalf. These services shall include, but are not limited to; office space solicitation, site reviews, market and cost benefit analysis, property evaluation, execution of all transactions, purchase and/or sale of properties.

The solicitation document is anticipated for release in early January 2014, and will be available to download on the Lottery Website at www.calottery.com/Vendors.

Visit **www.sbeinc.com**
to download the latest SBE
Newspaper and Newsletter



GOLDEN GATE BRIDGE HIGHWAY & TRANSPORTATION DISTRICT

NOTICE INVITING BIDS

The Golden Gate Bridge, Highway and Transportation District (District) seeks bids for **Contract No. 2014-BT-4, San Rafael Bus Administration Building Improvements.** Interested Bidders must submit sealed bids to the Office of the Secretary of the District on **Tuesday, January 28, 2014, by 2:00 p.m., PT,** at which time bids will be publicly opened and read.

This public works Project consists of, in general, office renovations. The Work includes remodeling and rehabilitation, in phases, of restrooms and select office spaces as follows: providing and servicing temporary restroom facilities; demolition of existing and installation of new or modified utilities including water and wastewater lines and fixtures; electrical and data wiring and lighting and other fixtures; HVAC ducting and registers; fans; demolition of existing and installation of new or modified walls, doors and ceilings; sawcutting, removing and replacing portions of concrete floors; tilework; carpeting; installation and maintenance of measures to protect the building's occupants during construction operations; health and safety compliance; and all other work items as required to complete the Project titled **San Rafael Bus Administration Building Improvements**, as shown on the Contract Plans and as specified in the Contract Documents.

Night time and weekend work may be required in order to avoid impacting ongoing District operations at the San Rafael Bus Facility.

A non-mandatory pre-bid conference and job site tour will be held at the San Rafael District Conference Room, Administration Building, 1011 Andersen Drive, San Rafael, CA on **Tuesday, January 14, 2014, at 10:00 a.m., PT.**

This is a Public Works contract. Bidders bidding as the prime contractor shall possess a valid **State of California Class A, General Engineering Contractor's License and/or a State of California Class B, General Building Contractor's License.**

STATE OF CALIFORNIA

State of California - Natural Resources Agency DEPARTMENT OF PARKS AND RECREATION PUBLIC WORKS NOTICE TO CONTRACTORS

The Department of Parks and Recreation, Monterey District, is seeking bids for:

**Contract no. C1364011 - Lead-Based Paint
Abatement, Painting & Repairs -
Fremont Peak Residence #2**

Note: Official bid packets can be obtained off Bid Sync or from Contract Administrator.

**MANDATORY JOB SHOWING:
January 16, 2014 Time 10:00 a.m.**

Bidder Questions accepted through Bid Sync until 1:00 p.m. January 21, 2014

Answers by State Representative will be posted to Bid Sync no later than 4:30, January 23, 2014

Bid Packets Due: January 28, 2014 - 9:30 a.m.

Packets will be opened publicly January 28, 9:30 a.m. at 2211 Garden Road, Monterey, CA 93940, or a date and time convenient for the State. Check with Contract Administrator for a confirmation of date and time.

**Budget/ Engineer's Range Estimate: \$27,000.00
- \$35,000.00**

**CONTRACT ADMINITRATOR: Delane Hurley
- delane.hurley@parks.ca.gov**

All subcontractors, if any, shall be properly licensed by the State of California to perform specialized trades.

District reserves the right to reject any and all bids or to waive any irregularities or informalities in any bid or in the bidding procedure. No Bidder may withdraw its bid for a period of ninety (90) days after the date of opening bids.

The successful Bidder shall furnish a performance bond and a payment bond in amounts equal to one hundred percent (100%) of the total price of the Contract. Pursuant to Public Contract Code Section 22300, the successful Bidder may submit certain securities in lieu of the District withholding funds from progress payments (retention) during the Project.

Bidders must meet the contract-specific SBE goal of 5.8% on this project or demonstrate good faith efforts to do so.

In accordance with Section 1720 et seq. of the Labor Code, the general prevailing wage rates as established by the Director of the California Department of Industrial Relations will apply to this Contract. The prevailing wage rates established by the California Department of Industrial Relations can be viewed at the District's Engineering Office, and are available at <http://www.dir.ca.gov/OPRL/PWD>.

To inspect and obtain Bid Documents, go to the District's web site home page at <http://www.goldengate.org>, click on Contract Opportunities, scroll down to Bus Transit Division and look for Contract No. 2014-BT-4. Bid Documents are also available from the Office of the Secretary of the District, Administration Building, Golden Gate Bridge Toll Plaza, San Francisco, CA, 94129-0601 by telephone at (415) 923-2223, by e-mail at districtsecretary@goldengate.org, or by facsimile at (415) 923-2013. There is a non-refundable purchase price of fifty dollars (\$50) for hard copies of the Bid Documents. Full sized Contract Plans, not available for download, will be available for purchase upon request for an additional eighty dollars (\$80).

/s/ Janet S. Tarantino, Secretary of the District
Dated: December 19, 2013

12/19, 12/26/13
CNS-2568260#
SMALL BUSINESS EXCHANGE

PROJECT MANAGER: Randy Neufeld - Maintenance Chief I - randy.neufeld@parks.ca.gov

REQUIRED LICENCE(S): C-5 HAZ

Project Duration: 30 days from Notice to Proceed, if no extreme unforeseeable weather conditions exist. Performance term is to be met, unless Contract Administrator approves updated Schedule of time. Contract expiration is 365 calendar days.

OFFICIAL PACKETS ARE LOCATED ON
BIDSYNC

Overview: Fremont Peak State Park has a wood framed house and wood framed detached garage that are in need of exterior re-painting due to years of weathering. The exterior of both structures tested positive for lead-based paint. Phase 1 - repairs to the exterior of the house and garage. Replacement of wood trim, window shutters, rain gutters, downspouts, and caulking of windows and door joints. Prior to re-painting the house and garage, lead abatement measures will be taken. Phase 2 - lead-based paint abatement and re-painting of house and garage. All other debris and material will be removed from site by contractor. Hardware not to be painted will be removed prior to painting, and then re-attached upon completion of painting. Exterior surfaces on both structures will be cleaned and prepared prior to application of primer and paint. The colors and textures of paint will be specified by State Representative. See IFB Packet downloadable from BIDSINC, for further detail.

PUBLIC LEGAL NOTICES



UCLA

ADVERTISEMENT FOR PREQUALIFICATION (GENERAL CONTRACTOR)

Subject to conditions prescribed by the University of California, Los Angeles, responses to the University's prequalification documents for a lump sum contract are sought from prospective general contractor bidders (hereafter "bidders") for the following project:

SAXON SUITES RENOVATION
Project Number 948532.02
UNIVERSITY OF CALIFORNIA,
LOS ANGELES

PREQUALIFICATION OF PROSPECTIVE BIDDERS: The University has determined that bidders who submit bids on this project must be prequalified.

Prequalified bidders will be required to have the following California contractor's license:

B License (General Building)

DESCRIPTION OF WORK: This Project renovates the 96 unit Saxon Suites undergraduate residential complex. The Project renovates and repairs the six 3-story residential buildings comprising 87,750 gsf, and replaces the existing 1-story 2,100 gsf service building with a 6,300 gsf commons building. Work includes provision of the following:

Renovation of Wood Frame Structures:

1. Exterior Work: Replace existing shingles with cementitious siding and cement plaster; replace windows, gutters and downspouts; replace pipe railings with new stainless steel railings; add exit signage.
2. Infrastructure Work: Provide fire sprinklers, fire alarms, and standpipes; replace domestic water supply piping; replace cooling units in IT hub rooms and Faculty-in-Residence (FIR) unit.
3. Interior Work: Renovate bathrooms, bedrooms and living rooms in the suites

Structural Upgrades:

1. Replace existing gypsum shear panels with new plywood shear panels; provide drag struts and hold-downs.

Commons:

1. Construct a new 6,300 gsf steel frame building with brick veneer and glass curtain walls.

Site Improvements:

1. Modify existing domestic water and fire water services; provide new emergency power from (e) adjacent emergency generator; modify fire hydrants.
2. Site improvements include: turn existing basketball courts into a parking lot; add a new fire access road and turn around; replace existing walkways and railings. Re-grade to achieve compliant slopes. New landscape elements, irrigation systems, fencing, site furnishings, fencing and signage. Provide new exterior lighting on emergency power.

PREQUALIFICATION SCHEDULE: On, December 18, 2013 prequalification documents will be available to intending bidders online at www.capitalprograms.ucla.edu and will be issued at no cost at:

Contracts Administration
University of California, Los Angeles
1060 Veteran Avenue, Suite 125
Box 951395
Los Angeles, California 90095-1395
310-825-7015

MANDATORY PRE-QUALIFICATION CONFERENCE: A Mandatory Pre-Qualification Conference will be conducted on January 9, 2014 beginning promptly at 1:30 p.m. Only general contractor bidders who participate in the Conference in its entirety will be allowed to submit prequalification

documents and, if prequalification is achieved, bid on the Project as general contractors. Participants must arrive at or before the above-specified time. Persons arriving later than said time will not be allowed to submit prequalification documents or submit bids as general contractors. Participants shall meet at Capital Programs Building, 1060 Veteran Avenue (follow signs to the meeting room), UCLA campus (refer to the online UCLA Campus Map at www.ucla.edu/map). For further information, contact University's Project Manager Eric Heggen at 310 267 4823.

NOTES:

1. Attendee shall be a staff member of the general contractor bidder's firm who will be actively involved in responding to this Prequalification, and who is highly knowledgeable of the firm's potential response to the prequalification criteria.

2. Attendees are advised that parking may be difficult. Attendees must allow ample time to drive to the above location in heavy traffic, find a parking space, walk to the building, and arrive in the designated Meeting Room prior to the required time. It is currently anticipated that the Conference will last at least 2 hours.

SUBMITTAL DEADLINE: Each Bidder's completed Prequalification Questionnaire and associated documents must be received at the above-listed University Contracts Administration office in a sealed envelope no later than:

3:00 p.m., January 22, 2014

NOTE: Only hard copy submittals will be accepted. Oral, telephonic, electronic mail (e-mail), facsimile, or telegraphic Prequalification Questionnaires are invalid and will not be accepted. Only University's Prequalification Questionnaire (and associated documents) will be accepted. University reserves the right (but is not obligated) to request, receive, and evaluate supplemental information after the above time and date at its sole determination.

Any person or entity not satisfied with the outcome of the prequalification must file a written notice challenging the outcome within 10 calendar days from the date of the University's written notice regarding prequalification determination as further detailed in the Prequalification Questionnaire. Any assertion that the outcome of the prequalification process was improper will not be a ground for a bid protest.

The dates, times, and location set for receiving and opening of bids will be set forth in an Advertisement for Bids.

The University reserves the right to reject any or all responses to Prequalification Questionnaires and to waive non-material irregularities in any response received.

All information submitted for prequalification evaluation will be considered official information acquired in confidence, and the University will maintain its confidentiality to the extent permitted by law.

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Bidder may be required to show evidence of its equal employment opportunity policy. The successful Bidder and its subcontractors will be required to follow the nondiscrimination requirements set forth in the Bidding Documents and to pay prevailing wage at the location of the work.

The work described in the contract is a public work subject to section 1771 of the California Labor Code.

THE REGENTS OF THE UNIVERSITY OF CALIFORNIA

(Visit our website at:
<http://www.capitalprograms.ucla.edu>)

Request for Proposal

Rinconada Water Treatment Plant Reliability Improvement Project



Who: Santa Clara Valley Water District is the water resource management agency meeting watershed stewardship needs of and providing wholesale water reliability to Santa Clara County's 1.8 million residents.

What: The Santa Clara Valley Water District is soliciting proposals to provide Construction Management Services for the construction of the RWTP Reliability Improvement Project (Project).

Pertinent information and attachments associated with this RFP are available for review on the District's Contract Administration System (CAS) web portal at <http://cas.valleywater.org>. Consultant shall review and familiarize themselves with all pertinent information and attachments available in CAS prior to attending the pre-proposal meeting and submission of a proposal. **All proposals must be submitted electronically to CAS by the date and time specified in the RFP Schedule.**

Prior to submitting proposals, all firms must be registered in CAS. This can be achieved by going to the web address noted above and following the instructions to create an account. In the account setup process, please select the expertise code "CM10 - Construction Management" and add contact information as necessary. Firms registered in CAS will be notified by email generated by CAS if there are any changes to the RFP schedule, attachments, and/or pertinent information subsequent to the issuance of this RFP.

In addition to submitting proposals electronically through the District's web portal, one (1) original and eight (8) hard copies of the proposal must be received by the proposal due date and time specified in the RFP Schedule. Please refer to the RFP for detailed hardcopy delivery instructions.

Contact: If you need assistance with CAS, please call 408.630.2992 or email your questions to ContractAdministration@valleywater.org.

General questions regarding this solicitation will be accepted **only** by email to **Cong Mai** at cmmai@valleywater.org by the date specified in the RFP Schedule.

12/2013_BA

UC IRVINE

NOTICE INVITING GLAZING CONTRACTOR PREQUALIFICATION

Prequalification Questionnaires will be received by the **University of California, Irvine Medical Center (UCIMC)** from general contractors wishing to submit bids for a lump sum contract for the **UCIMC B23 Exterior Upgrade, Project No. 994024**.

PREQUALIFICATION: The University has determined that bidders must be prequalified for this project.

DESCRIPTION OF WORK: Replace all existing spandrel glass elements and repaint existing mullion caps in Building 23 with a solid, light gray glass. Touch up paint around replaced glass as needed. Alternates may include modification of stair tower windows and addition of a canopy structure at the fourth floor terrace. Project completion time: 90 days.

ESTIMATED COST: \$800,000, excluding alternates

PROCEDURES: Prequalification Questionnaires available Thursday, 12/12/13, 2:00 PM. Contact David Donovan, (714) 456-5628, ddonovan@uci.edu.

MANDATORY PREQUALIFICATION CONFERENCE: Thursday, 12/19/13, at UCIMC, Building 56, Room 113, 101 The City Drive South, Orange, CA 92868, beginning promptly at 10:00 AM.

QUESTIONNAIRE DUE DATE: Questionnaires must be received by Tuesday, 1/7/14, 4 PM only at UCIMC, Planning Administration, Building 27, Room 36, 101 The City Drive South, Orange, CA 92868.

BIDDER QUALIFICATIONS: Must meet license, insurance, bonding, safety, financial and claims history requirements. Must have com-

pleted a minimum of three projects with a construction cost of \$500,000 or more in the last five years including: One (1) project requiring infection control constructed in a fully operational/occupied hospital or outpatient facility; one (1) exterior renovation project of a multi-story building; and one (1) window installation/replacement project that required waterproof testing. **Bidders not meeting the requirements of the prequalification questionnaire will not be eligible to bid.**

LICENSE REQUIREMENT: Current and active California CSLB "B" General Building Contractor license.

Prequalification is solely for the purpose of determining bidders who are deemed capable of successful performance of the type of work included in this project. A contract will be awarded to the prequalified bidder submitting the lowest responsive bid.

The University reserves the right to reject any or all responses to this notice, to waive non-material irregularities, and to deem Contractors prequalified to submit proposals for the project. To prequalify, Contractors must agree to comply with all bid conditions including state prevailing wages, 10% bid bond, 100% payment and performance bonds, and insurance requirements. All information submitted for prequalification evaluation will be considered official information acquired in confidence, and the University will maintain its confidentiality to the extent permitted by law.

Every effort will be made to ensure that all persons have equal access to contracts and other business opportunities with the University within the limits imposed by law or University policy. Each Proposer may be required to show evidence of its equal employment opportunity policy.

For other opportunities: www.healthaffairs.uci.edu/planning-administration/index.asp

Higher pay attracts better workers

■ Continued from page 9

How could the researchers tell what effect the different wages had on the kind of applicants attracted to the job? The application process included a series of tests, including an IQ test and a personality assessment, designed to measure the two desirable attributes: quality (particularly intelligence) and what the researchers call “public-service motivation,” which includes traits like being agreeable, outgoing, open to new experiences, and low on neuroticism.

As expected, the higher wage attracted more higher-quality workers than the lower wage did. Higher-quality workers were less likely to apply for the lower-wage jobs, presumably because they had better alternatives elsewhere, while lower-quality workers probably realized that the competition for the higher-wage job would make their application and subsequent testing a waste of time, says Finan.

More surprising was the effect of higher wages on the number of applicants with high public-service motivation. The researchers had expected that either there’d be no correlation between worker quality and motivation or that the relationship would be negative. But the data told a different story. “What we discovered from our results is there is no trade-off,” says Finan. In fact, higher-IQ applicants tended to be more personable, less neurotic, and so on. As a result, on average, the applicant pool in the higher-wage condition was higher on all desirable dimensions. Employers, therefore, needn’t worry about a high wage disproportionately attracting the wrong people.

Higher wages also helped make up for undesirable aspects of the job, including distance from home and work in a dangerous area. For example, in the low-wage condition, the farther the job was from an applicant’s home, the less likely the person was to accept the job offer. But in the high-wage condition, distance mattered very little, and after only about 80 kilometers (about 50 miles), dis-

tance didn’t affect acceptance rates at all. It’s as if San Francisco residents were as willing to relocate to Dallas or Miami as to San Jose, for the right amount of money. “The higher wage made people completely mobile,” says Finan.

“That may seem obvious, but it has very important implications,” he says. Some people have recommended offering higher wages as a way to attract doctors to rural areas and math teachers to inner-city schools; Finan’s research strongly suggests that these recommendations are right.

The study’s conclusions also apply to jobs outside of government, Finan believes, especially service jobs, in which a good attitude toward customers is paramount. But higher pay is obviously costly, so how much is worth spending ultimately depends on each organization’s values and resources.

Employers should also keep in mind that because higher wages attract more candidates, offering attractive salaries could raise the cost of evaluating applicants. If you lack the means to screen prospective hires quickly and accurately, then higher wages will almost surely bring a new set of problems. Any organization that values qualities that are easy to spot, like educational achievement, and harder-to-assess traits like customer-service orientation, says Finan, “has to think hard about the salary they set and the type of screening that they’re going to do.”

Marina Krakovsky is a Bay Area writer whose work has appeared in Discover, the New York Times Magazine, Scientific American, Slate, Stanford Magazine, and the Washington Post. This piece was originally published by the Stanford Graduate School of Business and has been reprinted with permission. Follow the school on Twitter at @StanfordBiz. We welcome your comments at ideas@qz.com.

Website:<http://qz.com/157317/its-official-higher-pay-attracts-better-workers/>

Source: Quarts

Technology, Falling Literacy Writing End to Black-Owned Bookstores

By Frederick Lowe
The NorthStar News

The number of African-American-owned bookstores has dropped significantly since the late 1970s and 1980s due to a variety of factors, including corporate control of the Internet, waning literacy and fiscal mismanagement.

In the 1970s and 1980s, more than 1,000 black-owned bookstores were in business in the United States. Now only slightly more than 100, possibly 116 to 117, if that many, remain open, according to Troy Johnson, founder of the African American Literature Book Club (AALBC.com), which is based in New York.

“I would hope that I am wrong,” Johnson told The NorthStar News & Analysis. Johnson added that many of the black-owned bookstores may be not be true book stores, but are gift shops that also sell books. Others may be white-owned bookstores that have a large inventory of books that target African-American readers.

Founded in 1960, Marcus Books is the nation’s oldest, independent, black bookstore, but the San Francisco store was on the verge of being closed by the owners of the building where it is housed.

Earlier this month, Marcus’ owners reached an agreement to purchase the building for \$2.6 million. Marcus’ owners, Karen and Greg Johnson, have until the end of February to raise the funds and close the deal, according to local news reports. The current owner purchased the building in a bankruptcy sale. Marcus Books operates a second store in Oakland, Calif.

In 2012, Johnson posted on his blog, titled “The Death of the Black-owned Independent Bookstore,” that 141-black-owned bookstores across the nation had closed since the late 1990s.

Johnson operates the website, HURIA Search. HURIA, which means freedom in Swahili, lists the nation’s black-owned bookstores. In Sept. 23, 2013, Johnson wrote in an

e-mail message that corporate control of the web, the economy and waning literacy are killing black-owned bookstores.

Corporate control of the web includes Amazon.com, which can use the web against independent black-owned bookstores by beating them on book variety, volume and price.

“The challenges are greater than any time I’ve seen in almost 20 years I’ve been doing business on the web,” Johnson wrote. He noted that the number of Google inquiries for African-American books and African-American authors has declined from 2004 to 2013.

Google also noted that interest in African-American literature has declined and that younger people tend to read much less than the older generation.

The failure of Black Issues Book Review, which went out of business in 2007, also contributed to the decline in black-owned bookstores.

Angela P. Dodson, executive editor of Black Issues Book Review from 2003 to 2007, said because the publication no longer exists, black readers don’t know to go into a bookstore and ask for books written by black authors.

“The books are not getting any publicity,” Dodson said.

Johnson noted that books by E. Lynn Harris, author of “Invisible Life” and Terry McMillan, author of “Waiting to Exhale,” boosted the growth of black-owned, independent bookstores. “The books fueled the industry and there was a greater demand for black books,” Johnson said.

This is a list of black book stores and some black books. Some of the stores have a physical location and others do not. The list includes 50 black-owned, independent bookstores. Here is a list of the hottest books by black authors including, “The Good Lord Bird,” by James McBride, which won the 2013 National Book Award for Fiction.

Source: New America Media

EVENTS & SEMINARS

DECEMBER 31, 2013
ENTREPRENEURS TRAINING PROGRAM 1st reported in SBE: 10/24/13 Location: Los Angeles, CA Bid Date: 12/31/13 9:07AM Description last reported in SBE: 10/24/13 Duration: 09:07AM-12:10PM PACE-WBC, 1055 Wilshire Blvd#900B, Los Angeles, CA, 90010, Swann Do, (213)989-3275 sdo@pacela.org
ENTREPRENEURS TRAINING PROGRAM 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 12/31/13 9:07AM Description last reported in SBE: 12/12/13 Duration: 09:07AM-12:10PM CA SBDC, 1055 Wilshire Blvd 900B, Los Angeles, CA, Swann Do, (213)989-3275 sdo@pacela.org
JANUARY 7, 2014
ENTREPRENEURS TRAINING PROGRAM 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 1/07/14 9:07AM Description last reported in SBE: 12/12/13 Duration: 09:07AM-12:10PM CA SBDC, 1055 Wilshire Blvd 900B, Los Angeles, CA, Swann Do, (213)989-3275 sdo@pacela.org
JANUARY 9, 2014
FEDERA/STATE BASIC PAYROLL TAX SEMINAR 1st reported in SBE: 12/12/13 Location: San Jose, CA

Bid Date: 1/09/14 10:00AM Description last reported in SBE: 12/12/13 Duration: 10:00AM-04:00PM SJ Entrepreneur Center, 100 E Santa Claa, San Jose, CA, 95113, Emily Navarra-Refgio, (415)744-6805 emily.navarra@sba.gov
JANUARY 14, 2014
ENTREPRENEURS TRAINING PROGRAM 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 1/14/14 9:07AM Description last reported in SBE: 12/12/13 Duration: 09:07AM-12:10PM CA SBDC, 1055 Wilshire Blvd 900B, Los Angeles, CA, Swann Do, (213)989-3275 sdo@pacela.org
JANUARY 16, 2014
HUBZONE /8 (A) WORSHOP 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 1/16/14 9:00AM Description last reported in SBE: 12/12/13 Duration: 09:00AM-11:00AM CA SBDC, 330 N Brand Blvd, Glendale, CA, Beatriz Devis, (818)552-3223 beatriz.devis@sba.gov
BUSINESS PLAN GUIDELINES 1st reported in SBE: 12/12/13 Location: Sacramento, CA Bid Date: 1/16/14 9:00AM Description last reported in SBE: 12/12/13 Duration: 09:00AM-04:00PM CA SBDC, 1410 Ethan Way, Sacramento, CA, (916)563-3210

JANUARY 21, 2014
ENTREPRENEURS TRAINING PROGRAM 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 1/21/14 9:07AM Description last reported in SBE: 12/12/13 Duration: 09:07AM-12:10PM CA SBDC, 1055 Wilshire Blvd 900B, Los Angeles, CA, Swann Do, (213)989-3275 sdo@pacela.org
JANUARY 28, 2014
ENTREPRENEURS TRAINING PROGRAM 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 1/28/14 9:07AM Description last reported in SBE: 12/12/13 Duration: 09:07AM-12:10PM CA SBDC, 1055 Wilshire Blvd 900B, Los Angeles, CA, Swann Do, (213)989-3275 sdo@pacela.org
FEBRUARY 4, 2014
ENTREPRENEURS TRAINING PROGRAM 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 2/04/14 9:07AM Description last reported in SBE: 12/12/13 Duration: 09:07AM-12:10PM CA SBDC, 1055 Wilshire Blvd 900B, Los Angeles, CA, Swann Do, (213)989-3275 sdo@pacela.org

FEBRUARY 11, 2014
ENTREPRENEURS TRAINING PROGRAM 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 2/11/14 9:07AM Description last reported in SBE: 12/12/13 Duration: 09:07AM-12:10PM CA SBDC, 1055 Wilshire Blvd 900B, Los Angeles, CA, Swann Do, (213)989-3275 sdo@pacela.org
FEBRUARY 18, 2014
ENTREPRENEURS TRAINING PROGRAM 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 2/18/14 9:07AM Description last reported in SBE: 12/12/13 Duration: 09:07AM-12:10PM CA SBDC, 1055 Wilshire Blvd 900B, Los Angeles, CA, Swann Do, (213)989-3275 sdo@pacela.org
FEBRUARY 20, 2014
HUBZONE /8 (A) WORSHOP 1st reported in SBE: 12/12/13 Location: Los Angeles, CA Bid Date: 2/20/14 9:00AM Description last reported in SBE: 12/12/13 Duration: 09:00AM-11:00AM CA SBDC, 330 N Brand Blvd, Glendale, CA, Beatriz Devis, (818)552-3223 beatriz.devis@sba.gov

FICTITIOUS BUSINESS NAME • ABANDONMENT

FICTITIOUS BUSINESS NAME STATEMENT File No. A-0354912-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0355065-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0355217-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0355228-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0354687-00	FICTITIOUS BUSINESS NAME STATEMENT File No. A-0354820-00
<p>Fictitious Business Name(s): Holy Kitchen Address 4166 24th Street, San Francisco, CA 94114 Full Name of Registrant #1 G&K Creations, Inc. (CA) Address of Registrant #1 3015 Acton Street, Berkeley, CA 94702</p> <p>This business is conducted by A Corporation The registrant(s) commenced to transact business under the fictitious business name(s) listed above on Not Applicable</p> <p>Signed: Indrajit Ghosh, President</p> <p>This statement was filed with the County Clerk of San Francisco County on 11/14/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Maribel Jaldon Deputy County Clerk 11/14/2013</p> <p>11/27/13 + 12/05/13 + 12/12/13 + 12/19/13</p>	<p>Fictitious Business Name(s): Journey For The Moment Address 3150 18th Street, San Francisco, CA 94110 Full Name of Registrant #1 Charleen Casey Lerma Address of Registrant #1 10 Gardenside Dr. Apt #4, San Francisco, CA 94131</p> <p>This business is conducted by An Individual The registrant(s) commenced to transact business under the fictitious business name(s) listed above on N/A</p> <p>Signed: Charleen Casey Lerma</p> <p>This statement was filed with the County Clerk of San Francisco County on 11/22/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Melissa Ortiz Deputy County Clerk 11/22/2013</p> <p>11/27/13 + 12/05/13 + 12/12/13 + 12/19/13</p>	<p>Fictitious Business Name(s): Lirenda Shiatsu Address 1347 Divisadero Street, San Francisco, CA 94115 Full Name of Registrant #1 Chen, Xiao Wen Address of Registrant #1 778 40th Avenue, San Francisco, CA 94121</p> <p>This business is conducted by An Individual The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 12/5/2013</p> <p>Signed: Chen, Xiao Chen</p> <p>This statement was filed with the County Clerk of San Francisco County on 12/5/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Jacob Gosline Deputy County Clerk 12/5/2013</p> <p>12/12/13 + 12/19/13 + 12/26/13 + 1/02/14</p>	<p>Fictitious Business Name(s): Pincushion Sew and Craft Address 2254 Union Street, San Francisco, CA 94123 Full Name of Registrant #1 MKL Pincushion Design Inc. (CA) Address of Registrant #1 2136 Franklin Street, San Francisco, CA 94109</p> <p>This business is conducted by A Corporation. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 7/1/2013</p> <p>Signed: Melissa Li</p> <p>This statement was filed with the County Clerk of San Francisco County on 12/5/2013.</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Maribel Jaldon, Deputy County Clerk 12/5/2013</p> <p>12/12/13 + 12/19/13 + 12/26/13 + 1/2/14</p>	<p>Fictitious Business Name(s): Urban Chica Address 2228 Union Street, Penthouse Office, San Francisco, CA 94123 Full Name of Registrant #1 ATLAS INSTITUTIONAL RE GRP INC. Address of Registrant #1 2228 Union Street, Penthouse Office, San Francisco, CA 94123</p> <p>This business is conducted by A Corporation The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 11/1/2013</p> <p>Signed: Herve Vatinel, CFO</p> <p>This statement was filed with the County Clerk of San Francisco County on 11/1/2013</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Jacob Gosline Deputy County Clerk 11/1/2013</p> <p>11/14/13 + 11/21/13 + 11/28/13 + 12/05/13</p>	<p>Fictitious Business Name(s): Your Green Source Address 440 9th Street, 2nd Floor, San Francisco, CA 94103 Full Name of Registrant #1 Your Green Source LLC (CA) Address of Registrant #1 440 9th Street, 2nd Floor, San Francisco, CA 94103</p> <p>This business is conducted by Limited Liability Company. The registrant(s) commenced to transact business under the fictitious business name(s) listed above on 11/8/2013</p> <p>Signed: Dominique Carrigan, Owner</p> <p>This statement was filed with the County Clerk of San Francisco County on 11/8/2013.</p> <p>Notice: This fictitious name statement expires five years from the date it was filed. A new fictitious business name statement must be filed prior to this date. The filing of this statement does not of itself authorize the use in this state of a fictitious business name in violation of the right of another under Federal, State or Common Law</p> <p>Filed: Morgan Jaldon Deputy County Clerk 11/8/2013</p> <p>11/14/13 + 11/21/13 + 11/28/13 + 12/05/13</p>

Supreme Court’s Dangerous Mix-Up of Diversity and Affirmative Action

Continued from page 2

referendum amending the state’s constitution to prohibit race-based “preferential treatment” in university admissions—even when racial diversity serves the academic interests of all students and cannot otherwise be achieved.

While Michigan voters may have intended to reverse the court’s Grutter decision permitting diversity, the language they chose covers only the kinds of affirmative action and preferential treatment the court had already prohibited in Gratz.

Diversity and Affirmative Action Are NOT the Same

The court seems intent on treating this as an “affirmative action” case, thereby failing to recognize what you may already be thinking: Although diversity and affirmative action might have similar results, they are fundamentally different in both intent and operation.

A2 is a remedy for past discrimination, intended to correct the wrong done to a minority group by affirmatively offering special advantages to that minority group—even at the expense of members of the majority. In university admissions, A2 prefers the minority group’s objective of correcting past harms over the majority’s objective of admitting applicants who best advance the interests of the entire student body.

Diversity, in contrast, is not focused on minority concerns. It is designed to benefit all (and particularly majority) students by exposing them to each other. Universities have determined that students benefit academically from being part of a racially diverse student body, and that diversity better prepares students for career success. Most large employers agree, indicating they prefer hiring graduates from racially diverse universities. In short, diversity is sought primarily for the benefit it provides to non-minority students.

So how does a program implemented to benefit white students get branded as anti-white discrimination? Simple: Critics seek only the opinions of applicants (or, in this case, the wider public) whose concerns are not focused on the academic reputation of the institution or the academic interests of admitted students. Diversity does not place the interests of one race over another; it puts the interest of all students ahead of applicants.

Diversity Is NOT Racial “Preference”

The Supreme Court phrased its question as whether a state can constitutionally prohibit race-based “preferential treatment” in public-university admissions. Formulated that way, the answer should be “Who cares? Gratz already prohibits ‘preferential treatment.’”

When an orchestra determines that it wants to include every instrument, which instrument does it have a “preference” for? When diversity is the goal, the only “preference” is for everyone.

Why It Matters

The problem exposed during oral argument was that the constitutionality of prohibiting diversity efforts was debated using only the terminology of affirmative action.

The Michigan law before the court prohibits “affirmative action” and race-based “preferential treatment,” both of which the Court said in Gratz are unconstitutional. Whatever its intent, the wording used in the Michigan referendum merely requires Michigan to do what the court already ruled that federal law requires. Before it evaluates the constitutionality of the Michigan law, the court must determine whether the law will somehow be read to also prohibit universities from pursuing the broad student diversity that serves all students.

Only then can the court properly return to the underlying question: In a state where all admissions policies are determined by university boards based on what’s best for that university and its students, is it constitutional to create a different process requiring a majority vote of the general public for, and only for, policies involving minorities?

In Grutter, the Supreme Court explicitly recognized the benefits diversity provides to all students. It must now explicitly recognize what it implicitly recognized 10 years ago by deciding Grutter and Gratz on the same day: There is a difference between affirmative action’s preference for the interests of one race over another and diversity’s *raison d’être*, that every group benefits from the inclusion of all others.

Source: DiversityInc.

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BANKING \$ FINANCE

Getting Social With Your Bank

Many people connect with friends, meet new people and interact with businesses on “social media” sites such as Facebook, Google+ and Twitter. Banks are also using social media to advertise their products and services, obtain feedback from consumers, and, in some cases, provide a gateway for customers to access their accounts. Financial institutions also often use social media to share information with their local communities and to solicit feedback from them.

Should you consider using social media to connect with your bank? And, if you do, what should you keep in mind? Before you decide, you should visit your bank or its Web site to learn about its social media policies. You can learn how the bank is using social media, its guidelines, and other ways to communicate and conduct your banking business.

Advertising Products and Services

“There can be benefits to using social media to interact with banks,” said Elizabeth Khalil, a Senior Policy Analyst in the FDIC’s Division of Depositor and Consumer Protection. “You might find out about new bank products or services more quickly or be eligible to obtain special offers. You might also obtain faster responses to your questions or complaints.”

And in December of 2013, federal regulators including the FDIC issued guidance reminding banks that the laws that apply to institutions' activities in general continue to apply when they use social media. For example, when a bank uses Facebook to advertise loans, the bank must provide accurate disclosures just as it would in a newspaper advertisement.

Communicating With Your Bank

If you want to communicate with your bank on Twitter or Facebook, keep in mind that your posts could become public, even though you can protect your tweets and Facebook posts to some extent through your account settings. You should not include any personal, confidential or account information in your posts. “Also, reputable social media sites will not ask you for your Social Security, credit card or debit card numbers, or your bank account passwords,” said FDIC Counsel Richard Schwartz.

Before posting information such as photos, comments and links, you should look for a link that says “privacy” or “policies” to find out what can be shared by the bank or the social media site with other parties, including companies that want to

send you marketing e-mails. Read what the policies say about whether, and how, personal information will be kept secure. Also find out what options you may have to limit the sharing of your information.

“Look carefully to see whose site you are on and which policies apply,” Khalil said. “You might have started out on the bank’s page, but clicked on a link that took you to another company’s page, where that company’s policies will apply.”

It is also best to avoid posting personal information that a fraudster could use to impersonate you. Information that may seem innocuous to share could be helpful to an identity thief. “Be cautious, even with details such as the name of your pet or a school you attended,” advised Schwartz. “That type of information is often requested by banks for their security ‘challenge questions’ that are used to control access to accounts. A fraudster could use that information to log in to your account.”

Khalil said that some social media sites require or encourage people to provide their birthdate. “You should evaluate how comfortable you are providing this and similar information and who, if anyone, would be able to see it,” she suggested. Also, she added, “Social media is inherently conversational and somewhat informal. That can lull people into a false sense of security, making them less careful with their personal information than they otherwise might be.”

Banking Through Social Media

Some banks use their social media sites as a portal for consumers to bank online. Anyone interested in doing so should first determine whether the page is really the bank's page or if it appears to be fraudulent.

Make sure you are on a secure page — and on the bank's legitimate site — before you enter your username, account number, or password. Some fraudsters have become sophisticated at mimicking official Web sites.

Look for clues that might indicate that the site is fraudulent, such as misspellings or a low number of “likes” on a page. If only a few consumers are subscribed to a social media page that supposedly belongs to a very large bank, that could be an indication that the page you are on is not the bank’s official page.

You should also look for a padlock symbol on your Web browser. If you have any doubts, go directly to your bank's Web site instead of linking to it from a social media site.

Resources

To learn more about online activities, including the importance of using a security/anti-virus software program for your computer or phone and keeping it updated, there are many good resources from the federal government. One is the FDIC's Web page "Safe Internet Banking" at www.fdic.gov/bank/individual/online/safe.html.

In addition, the Federal Trade Commission at www.ftc.gov/bcp/menus/consumer/tech.shtm has good information, especially the “OnGuardOnline” site on using the Internet safely. You can also call the FTC toll-free at 1-877-382-4357.

Source: Federal Deposit Insurance Corporation (FDIC)



Tax Agency Votes to Release Over a Quarter-Billion Dollars to Small-Business Owners

Elimination of Automatic Security Deposits at the Board of Equalization a Big Win for Taxpayers

Michelle Steel, Vice Chair of the State Board of Equalization, announced that the Members of the Board have voted unanimously to eliminate the agency's automatic security deposit requirement and begin the process of releasing over \$296 million to small-business owners.

“This is a great victory for taxpayers and small businesses,” said Vice Chair Steel. “Ending this program will allow new businesses across the state to keep capital in their pockets, available to invest in their businesses or to support their families, instead of having to send a large security deposit to the state.”

“The elimination of unnecessary security deposits is the right thing to do,” said Teresa Casazza, president of the California Taxpayers Association. “This state is a notoriously tough place to run a business, especially for small business owners who struggle to keep up with California’s costly taxes, fees and regulations. There is simply no need for the state to hold on to millions of taxpayer dollars. We thank BOE Vice Chair Steel and the entire board for voting to return this money to the taxpayers.”

Vice Chair Steel, who heads the Board's Customer Service and Administrative Efficiency Committee and requested that this matter be heard, was responsible in 2007 for finding a multimillion dollar mistake in the Security Deposit program and returning \$42 million to over 5,500 small-business owners whose refunds had been delayed for years. Steel then changed procedures at the Board to ensure timely review and return of security deposits to taxpayers.

The Board's action today followed staff review of statistics which showed declining benefits of requiring security deposits from taxpayers compared with the cost of administering the program.

Beginning in February of 2014, staff will begin to release over \$296 million in existing security deposits – more than \$67 million of which is in cash and other liquid assets – after applying any outstanding liabilities, starting with the oldest deposits first.

Under state law, certain businesses can be required to post and maintain a tax security deposit for their first three years of operation. The agency has been obtaining security deposits when a new business owner registers for a seller's permit. Deposits have been automatically required for corporations and LLC's.

Security deposits are meant to act as collateral against any potential tax liabilities. But staff has found that, on average, less than 1 percent of security held by the agency is actually applied to a liability. Security deposits that are not applied to a liability do not count as state revenue.

With today's vote, the Board eliminated the automatic application of security deposits when registering for a seller's permit. The Board's action allows security deposits to be collected for high-risk accounts, particularly for taxpayers with a previous history of non-payment. Staff estimates the programing changes required to update the agency's online registration program will be completed by March 2014. Until then staff will manually inform taxpayers that a security deposit is no longer necessary.

Source: Board of Equalization (BOE)

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14. **Notes:** Reference to notes for federal procurement opportunities.

15. **Comments:** Additional information particular to this solicitation.




16. **SIC:** Standard Industry Classification Code.

17. **### (Symbols):** Indicates a change since first reported.

18. Location of bid documents.

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